

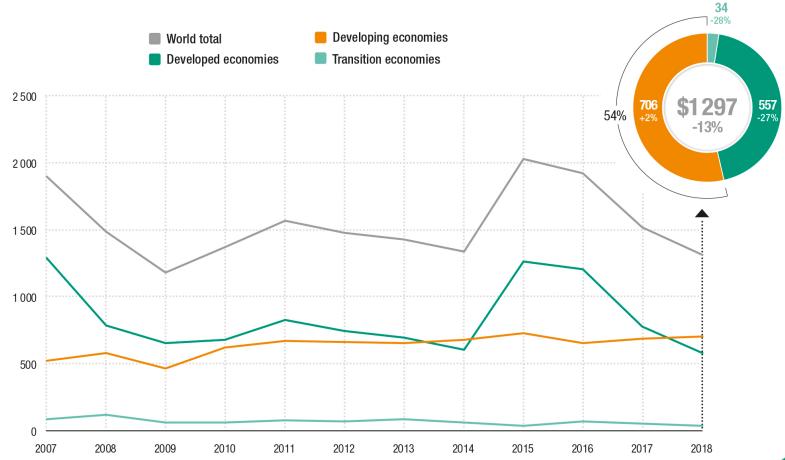
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GLOBAL INVESTMENT TRENDS (with SOME REGIONAL FLAVOR)



Global FDI down 13% in 2018

FDI inflows, global and by economic group, 2007–2018 (Billions of dollars and per cent)



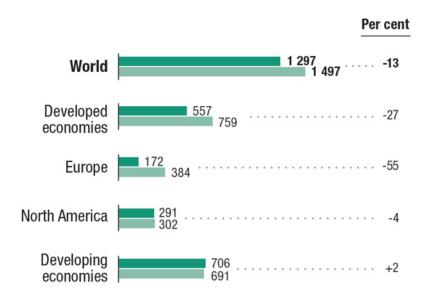


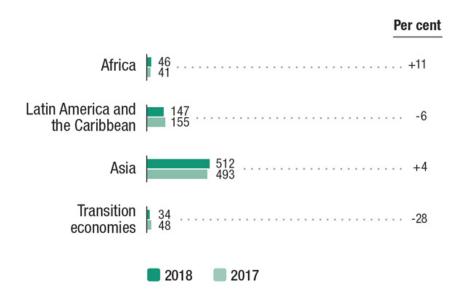


FDI flows to developing economies remain steady

FDI inflows, by region, 2017–2018

(Billions of dollars and per cent)









Manufacturing investment rebounds, but concentrated in Asia

Average value of announced FDI greenfield projects in manufacturing, 2005–2018 (Billions of dollars and per cent)







FDI flows prove resilient as a source of external finance

Developing economies: sources of external finance, 2009–2018 (Billions of dollars)

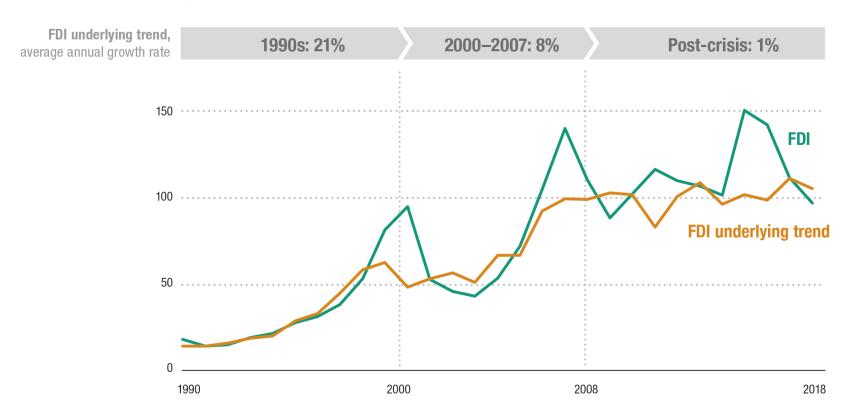






The underlying FDI trend anemic since 2008

FDI inflows and the underlying trend, 1990–2018 (Indexed, 2010 = 100)

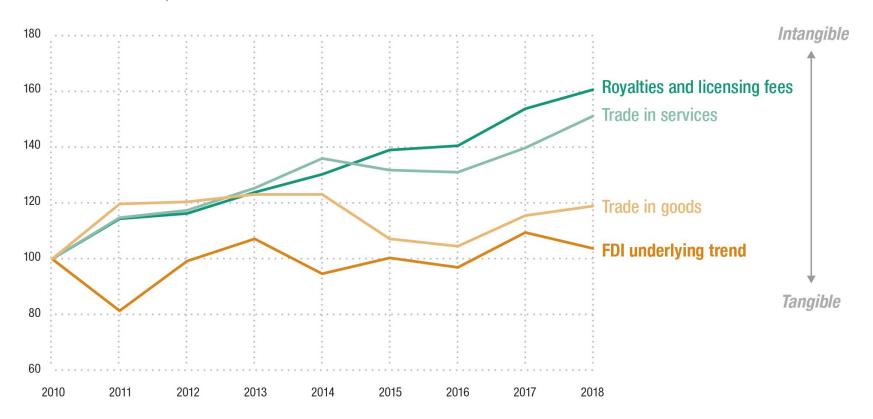






Asset-light forms of investment on the rise

Indicators of international production, tangible and intangible, 2010–2018 (Indexed, 2010 = 100)

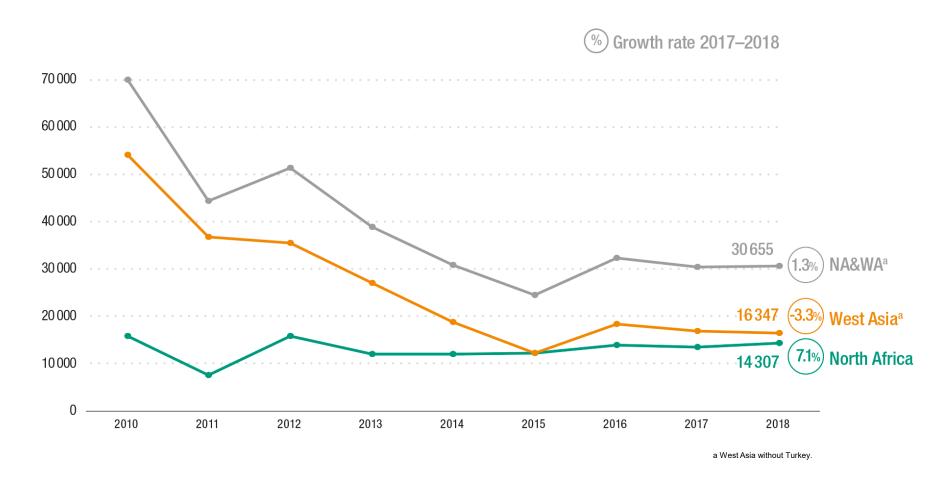






FDI inflows in North Africa and West Asia, 2010–2018

(Millions of dollars and per cent)







FDI inflows in North Africa, by economy, 2010–2018

(Millions of dollars)

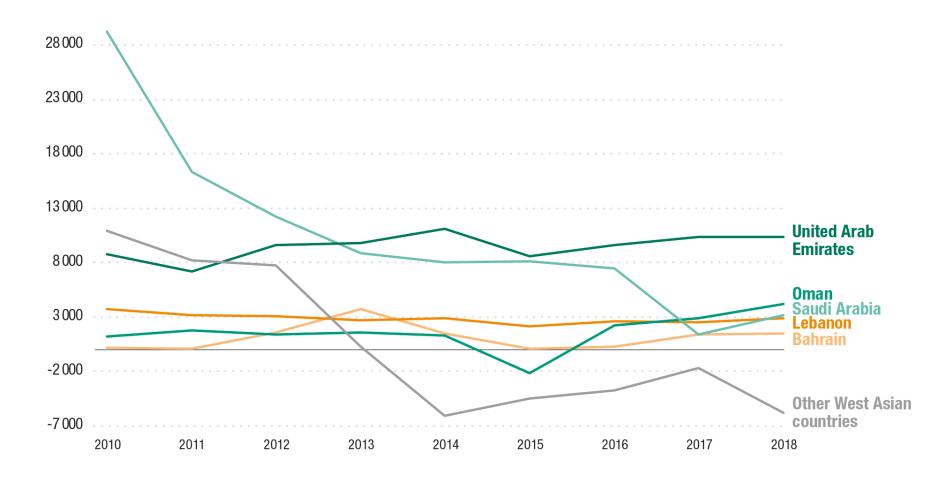






FDI inflows in West Asia, by economy, 2010–2018

(Millions of dollars)

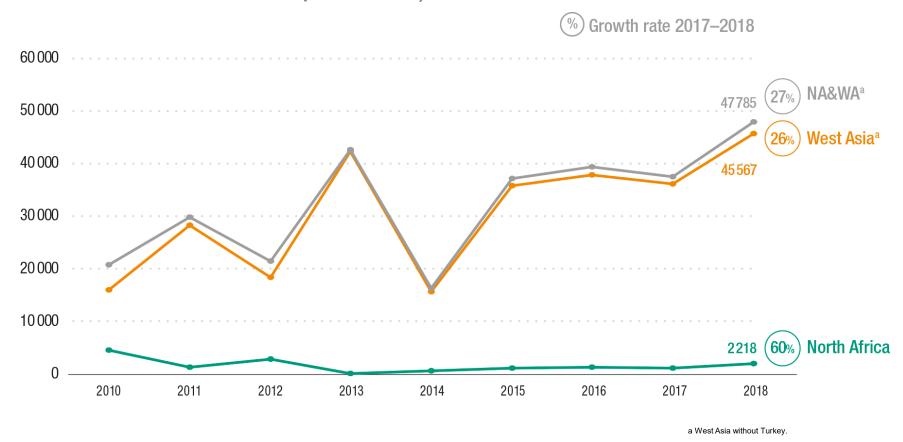






FDI outflows from North Africa and West Asia, 2010–2018

(Millions of dollars and per cent)

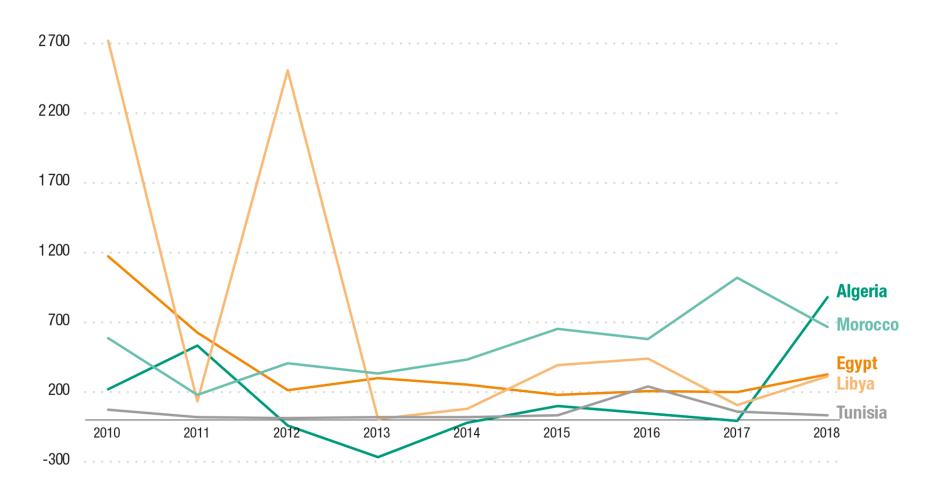






FDI Outflows from North Africa, by economy, 2010–2018

(Millions of dollars)

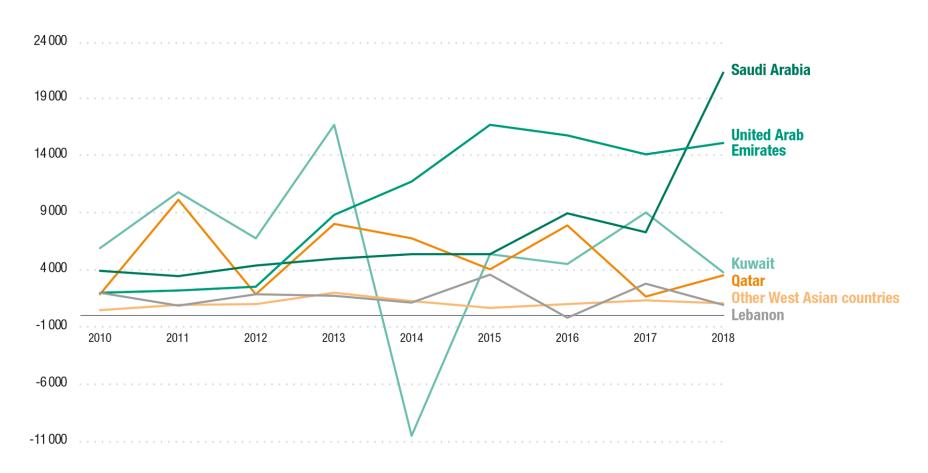






FDI outflows from West Asia, by economy, 2010–2018

(Millions of dollars)







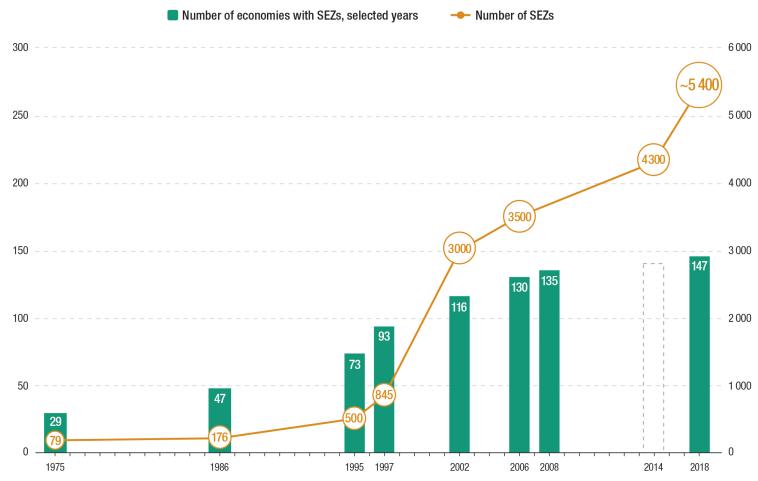
SPECIAL ECONOMIC ZONES

World Investment Report

Special economic zones (SEZs) widely used around the world

Historical trend in SEZs

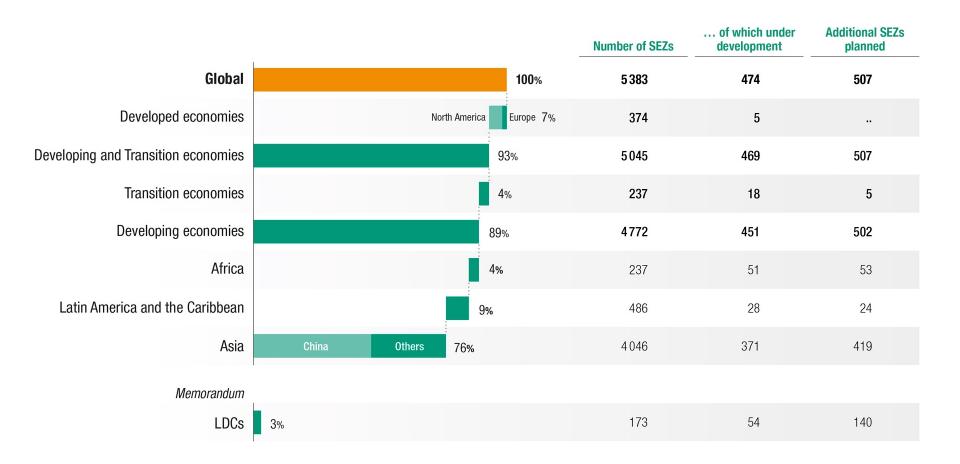
(Numbers of countries and SEZs)







Particularly concentrated in developing economies







Distribution of zone types by region or grouping (%)

	Logistics hub	Multi-activity ^a	Specialized	Innovation-driven
World	8	62	24	5
Developed economies	91	9	1	0
Africa	1	89	10	0
Asia	2	65	26	7
China	1	93	1	6
Latin America and the Caribbean	9	77	13	1
Transition economies	3	34	59	5





a Includes unspecified and unknown.

Zone types follow an SEZ development ladder

The SEZ development ladder

	Zone policy objectives	Prevalent zone types
High-income economies	 Provide an efficient platform for complex cross-border supply chains Focus on avoiding distortions in the economy 	 Logistics hubs free zones only (not industrial free zones) Innovation and new industrial revolution objectives pursued through science parks without separate regulatory framework, or though incentives not linked to zones
Upper-middle- income economies	 Support transition to services economy Attract new high-tech industries Focus on upgrading innovation capabilities 	 Technology-based zones (e.g. R&D, high-tech, biotech) Specialized zones aimed at high value added industries or value chain segments Services zones (e.g. financial services)
Middle-income economies	 Support industrial upgrading Promote GVC integration and upgrading Focus on technology dissemination and spillovers 	 Specialized zones focused on GVC-intense industries (e.g. automotive, electronics) Services zones (e.g. business process outsourcing, call centres)
Low-income economies	 Stimulate industrial development and diversification Offset weaknesses in investment climate Implement or pilot business reforms in a limited area Concentrate investment in infrastructure in a limited area Focus on direct employment and export benefits 	 Multi-activity zones Resource-based zones aimed at attracting processing industries





Emerging challenges and possible policy responses

Policies/standards	Sustainable development imperative	New industrial revolution and the digital economy	Changing patterns of international production
Strategic reorientation	 Integrate sustainable development indicators in SEZ programme design Explore new SEZ models focused on incubating business activities that promote sustainable development 	 Modernize SEZ service provision by integrating digital technologies Promote investment in business activities of digital firms Partner with global platform providers to enhance SEZ competitiveness 	 Focus specialized SEZs on services and manufacturing activities in line with global industrial restructuring Link SEZ development to regional integration, including through new international cooperation models
Regulatory reform	Establish, monitor and enforce ESG performance indicators for SEZ investors Promote global standards in SEZs	Consider the interaction between the policy framework for SEZs and the national regulatory regime for the digital economy	 Adapt facilitation and regulations to new forms of investment (non-equity modes of international production) Anticipate shifts in international rules and trade preferences, and regional integration efforts
Repackaging of the value proposition	 Provide supporting services and training programmes in ESG factors Reorient incentive schemes towards sustainable development contributions 	 Provide adequate digital infrastructure within zones Facilitate digital start-ups through focused clustering and linkages programmes Adjust HRD programmes to include digital skills 	 Incentivize upgrading and diversify exports Strengthen entrepreneurship policies and mobilize dynamic local entrepreneurs to catalyze FDI in SEZs Provide on demand or shared manufacturing, design or testing spaces or services





World Investment Report



THANKS!



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Check out special issue of the Transnational Corporations Journal on SEZs. For queries and submissions to the

TNC Journal: tncj@unctad.org

BACKUP





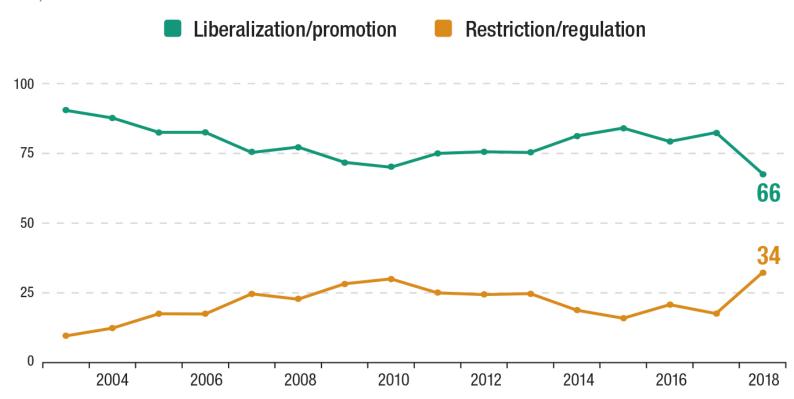
BACKUP 1

RECENT POLICY DEVELOPMENTS AND KEY ISSUES



Stance towards foreign investment turning more critical

Changes in national investment policies, 2003–2018 (Per cent)

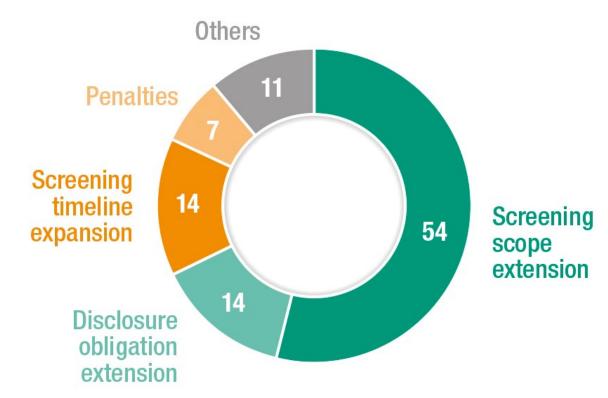






Screening mechanisms gaining importance

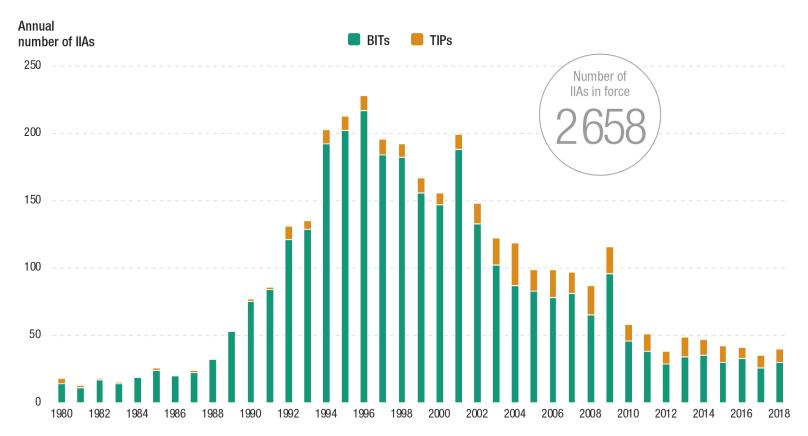
New FDI screening policies by category, 2011–March 2019 (Per cent)







International investment policymaking in a dynamic phase Number of IIAs signed, 1980-2018

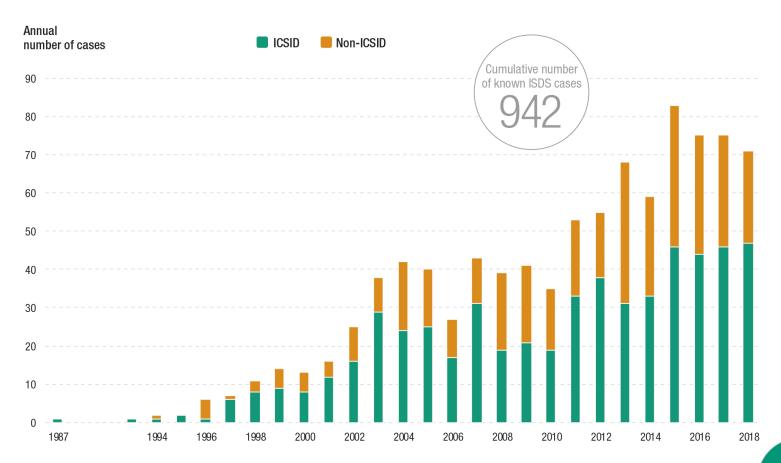






Investors continue to resort to old-generation treaties

Trends in known treaty-based ISDS cases, 1987–2018

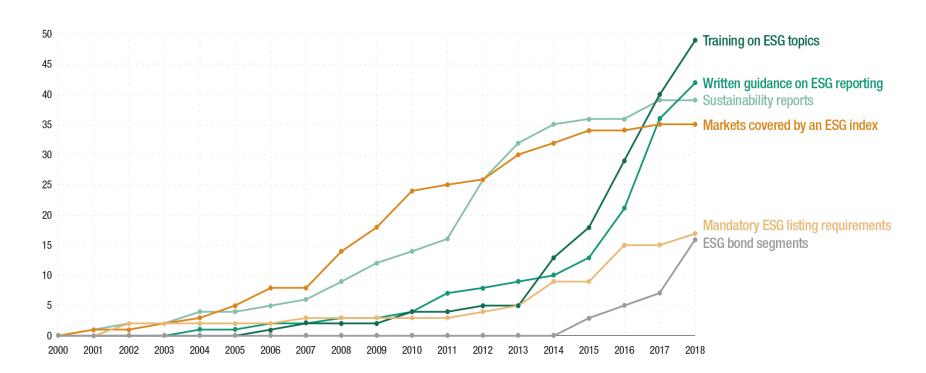






Capital market policies to promote sustainability transitioning to mainstream

Stock exchange sustainability mechanisms offered (Number of exchanges)



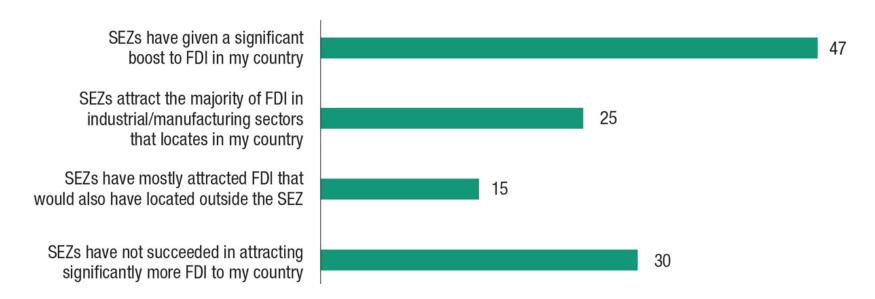






Role of SEZs – Survey of investment promotion agencies

Contribution of SEZs to investment promotion (Percentage of respondents)







Comprehensive monitoring and evaluation essential

SEZ sustainable development "profit and loss statement"

Cost-benefit areas	Key elements	_	Cost-benefit areas	Key elements
Direct economic contributions	 Attraction of FDI Job creation Export growth Foreign exchange earnings 		+ Dynamic economic contributions	 Technology dissemination Skills and know-how transfers Industrial diversification and upgrading Enhanced regional economic cooperation
+ Indirect economic	Supplier linkages beyond the zones		+/-	
contributions	Indirect and induced job creation	_	Social and environmental	Labour conditions Environmental impact
Combined economic impact	Additional GDP growth		impacts and externalities	Appropriation or misuse of land Illicit flows
+/-			+/-	
Net cost of/revenue from zones	Investment expendituresOperating costsForegone revenues and subsidies		Policy learning and broader reform impact	Pilot function of zonesCatalyst function for reformsReduced motivation to reform
	Income from zones		=	
= Fiscal/financial viability of zones	Payback time of zone investment Fiscal burden		Overall sustainable development impact	 Evolution of the role of zones in the economy Long-term zone transformations
,	- 1150ai baratii		Source: UNCTAD.	





Lessons for modern zone development

Lessons learned from SEZ experience

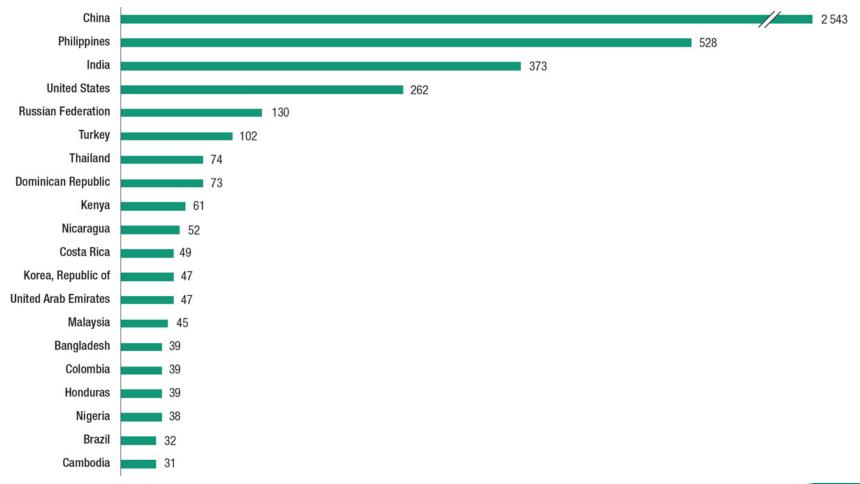
Areas	Lessons learned		
Programme design	 Integrate SEZs dynamically in development strategy Complement existing competitive advantages Take into account the national investment climate and governance capabilities Design zones to be self-financing 		
Operations	 Get the basics right: business facilitation, infrastructure, labour pool Promote clusters and linkages Ensure strong institutions and good governance Coordinated investment promotion 		
Development impact	 Set clear goals and performance metrics for economic and ESG contributions Conduct effective monitoring and evaluation, with consequence management Maximize synergies between institutions and levels of government 		





A diverse set of economies embrace SEZs

Economies with the most SEZs, 2019

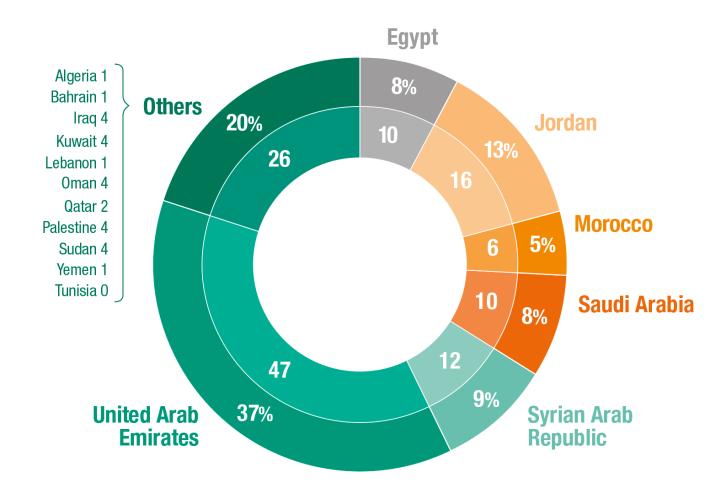






1/3 of SEZs in North Africa and West Asia in the UAE

(100% = 127 SEZs)

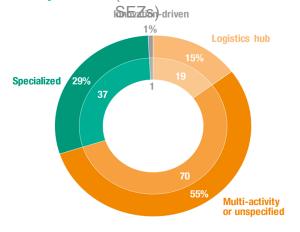






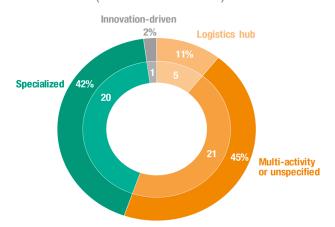
Different mix of functionalities of SEZs in the region

Number of SEZs in North Africa and West Asia, by functionality, in 2018 (100% = 127



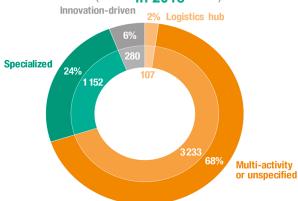
Number of SEZs in the UAE, by functionality, in 2018

(100% = 47 SEZs)



Number of SEZs in developing countries, by functionality,

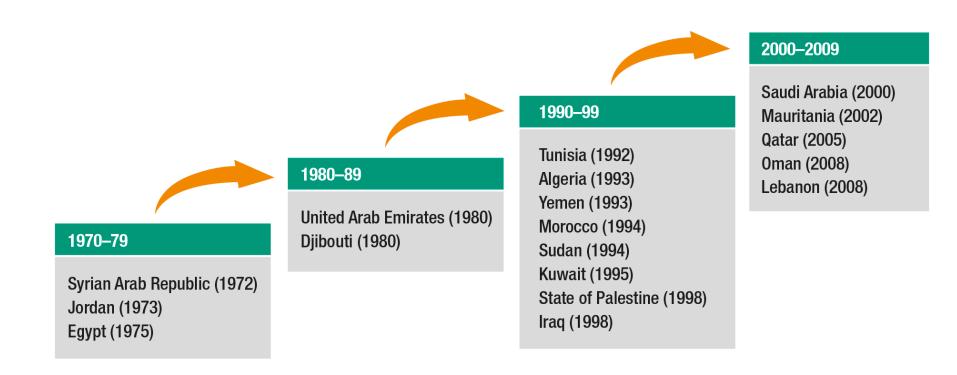
(100% in 42072 SEZs)







Year of the first promulgation of law establishing SEZs in North Africa and West Asia







Policy options for the creation of SDG model zones

Illustrative list

Policy option	Policy objectives	Focus	Promotion/facilitation
SDG investment strategy	 Catalyze SDG implementation Incubate pro-SDG business activities 	 Sustainable agriculture, food security and nutrition Basic infrastructure, utilities, water and sanitation services Health care and essential medicines Renewable energy and climate change mitigation Education 	 Target SDG sectors and incubate SDG activities Reorient incentive schemes towards SDG contributions Prepare a pipeline of SDG projects Facilitate impact investment and social entrepreneurs Cooperate with development partners
ESG standards compliance	Promote sustainable processes in production and services Enhance CSR and good governance	 Aspirational goals: zero emissions and minimum waste Highest labour, health and safety standards Gender-equality benchmark Measurement of zone contributions to public revenues 	 Services in the zone to facilitate the implementation of standards Inspection of standards compliance and exchange of best practices Investors agree to codes of conduct and reporting on ESG performance
Inclusive growth via linkages and spillovers	 Shift from enclaved zones to models that facilitate backward and forward linkages Spillovers of SDG best practice to the rest of the country 	 Renewable energy installations that also supply outside the zone Waste management plant with capacity beyond the zone Amenities and services (health care, housing and education) that benefit the wider community 	 Strengthen entrepreneurship policies Mobilize local entrepreneurs to catalyze FDI and promote MNEs suppliers Broaden incentive schemes to support local supplier development





