



ESCWA INITIATIVE ON DIGITAL ECONOMY AND SMART SOCIETIES

United Nations Economic and Social Commission for Western Asia

AYMAN EL-SHERBINY
CHIEF OF ICT POLICIES, UN-ESCWA

WORLD GOVERNMENT SUMMIT, 8-10 Feb 2016 8 FEB 2016



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- A. Strategic Perspective
 - 1. WSIS and SDGs
 - 2. Digital Economy
 - 3. Smart Societies
- B. Arab Hub on Digital Economy and Smart Societies
 - **B1 The Tracks**
 - **B2** The Project
- C. Study on Smart Governments & Smart Sectors for Smart Societies

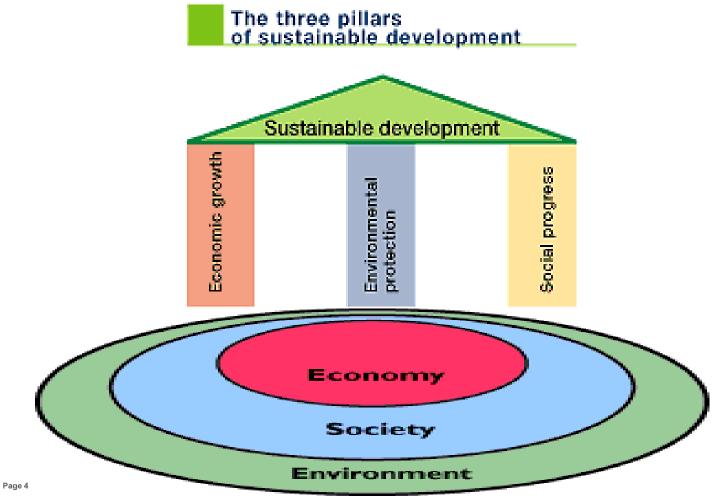


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1. WSIS and SDGs



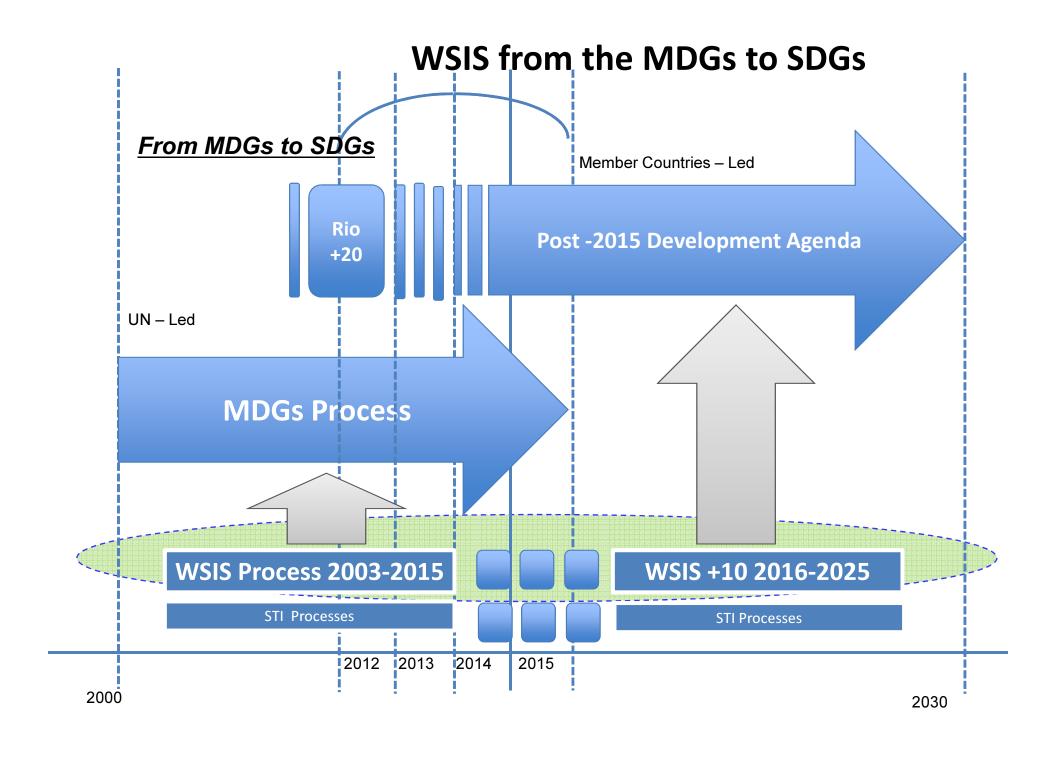
Post-2015 Development agenda, MDGs to SDGs





WSIS 11 Action Lines

- C1. The role of public governance authorities and all stakeholders in the promotion of ICTs for development
- C2. Information and communication infrastructure
- C3. Access to information and knowledge
- C4. Capacity building
- C5. Building confidence and security in the use of ICTs
- C6. Enabling environment
- C7. ICT Applications
 - E-government
 - E-business
 - E-learning
 - E-health
 - E-employment
 - E-environment
 - E-agriculture
 - E-science
- C8. Cultural diversity and identity, linguistic diversity and local content
- C9. Media
- C10. Ethical dimensions of the Information Society
- C11. International and regional cooperation





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- **Goal 1** End poverty in all its forms everywhere
- **Goal 2** End <u>hunger</u>, achieve <u>food security</u> and <u>improved nutrition</u> and promote <u>sustainable agriculture</u>
- Goal 3 Ensure healthy lives and promote well-being for all
- **Goal 4** Ensure <u>inclusive and equitable quality education</u> and promote lifelong learning opportunities for all
- Goal 5 Achieve gender equality and empower all women
- **Goal 6** Ensure availability and sustainable <u>management of water and</u> sanitation for all
- **Goal 7** Ensure access to affordable, reliable, sustainable and modern energy for all
- **Goal 8** Promote sustained, inclusive and sustainable <u>economic growth</u>, full and productive <u>employment</u> and decent work for all
- **Goal 9** Build resilient <u>infrastructure</u>, promote inclusive and sustainable <u>industrialization</u> and foster <u>innovation</u>
- Goal 10 Reduce inequality within and among countries



- **Goal 11** Make <u>cities</u> and <u>human settlements</u> inclusive, safe, resilient and sustainable
- Goal 12 Ensure sustainable consumption and production patterns
- Goal 13 Take urgent action to combat climate change and its impacts*
- **Goal 14** Conserve and sustainably use the <u>oceans</u>, <u>seas</u> and <u>marine</u> resources for sustainable development
- **Goal 15** Protect, restore and promote sustainable use of <u>terrestrial</u> <u>ecosystems</u>, sustainably <u>manage forests</u>, <u>combat desertification</u>, and <u>halt and reverse land degradation</u> and <u>halt biodiversity loss</u>
- Goal 16 Promote <u>peaceful and inclusive societies</u> for sustainable development, provide <u>access to justice for all</u> and build effective, accountable and inclusive <u>institutions at all levels</u>
- **Goal 17** Strengthen the <u>means of implementation</u> and revitalize the <u>global</u> <u>partnership</u> for sustainable development

^{*} Acknowledging that the United Nations Framework Convention on Climate Change is the primary international, intergovernmental forum for negotiating the global response to climate change



ICT Centricity in the SDGs

The Sustainable Development Goals (SDGs) has the footprint of ICT in all of the goals, particularly Goals 9 and 17.

Goal 9 refers explicitly to infrastructure, including ICT (Information and Communication Technologies) Infrastructure, industrialisation and innovation, and is a stand-alone goal which indicates a strong footprint of Technology, including ICTs in the post-2015 development agenda.

Goal 17 is cross-cutting and concerned with the means of implementation of the SDGs at large. Hence, contributing to this goal is actually a vehicle to contribute to the implementation of SDGs.



WSIS+10 and SDGs

Outcomes of the WSIS Forum 2015 "Innovating Together: Enabling ICTs for Sustainable Development", ITU Headquarters, Geneva, 25–29 May 2015

- > The WSIS 2015 Forum attracted more than 1800 WSIS Stakeholders from more than 140 countries.
- > Several high-level representatives of the wider WSIS Stakeholder community graced the Forum with more than 60 ministers and deputies, several ambassadors, CEOs and Civil Society leaders contributing passionately towards the programme of the Forum.
- > The Forum has proven to be an efficient mechanism for coordination of multistakeholder implementation activities, information exchange, creation of knowledge, sharing of best practices and continues to provide assistance in developing multistakeholder and public/private partnerships to advance development goals.
- > This forum provided structured opportunities to network, learn and participate in multi-stakeholder discussions and consultations on WSIS implementation.
- > The outcomes of the WSIS Forum 2015 were presented on the last day, 29th May, and submitted to the Commission on Science and Technology (CSTD), the UN General Assembly and ITU Council
- WSIS SDG Matrix (Linking WSIS Action Lines with Sustainable Development Goals).
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C: th

WSIS 11 Action Lines

Action Line

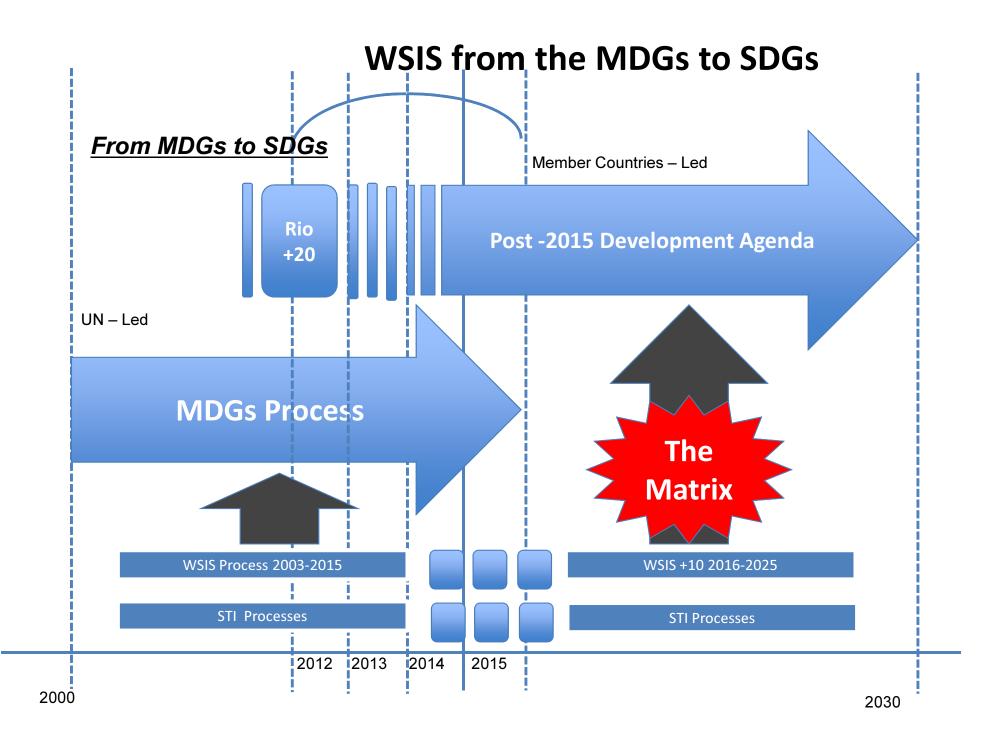
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WSIS Action Lines -SDGs Matrix (at a glance) C4 **C9** C10 C11 **C2 C6** C3 **C.5** SDG 1 SDG 2 SDG 3 SDG 4 SDG 5 SDG 6 SDG 7 SDG 8 SDG 9 **SDG 10 SDG 11** SDG 12 SDG 13 SDG 14 **SDG 15** SDG 16 **SDG 17**

III. WSIS Action Lines and SDGs Matrix

	WSIS Action Lines	5DGs
血	C1: The role of severements and all ataleholders in the promotion of ETs for development	Gosl 1, 3.8, 3.4, Gosl 5, 10x, 16.5, 16.6, 16.10, 17.18
#	£2: Information and communication. Information: an essential foundation for the Information Sector	1.4,82,9.1,9.e,9.c,11.5,11.h
4	£3: Access to Information inscribed ex	Goal 1, Goal 2, Goal 3, Goal 4, Goal 5, Goal 6, Goal 7, Goal 8, Goal 9, Goal 10, Goal 11, Goal 12, Goal 13, Goal 14, Goal 15, Goal 16, Goal 17
黑	CA: Connects: building	1.b, 2, 3.7, 3.b, 3.d, 4.4, 4.7, 5.5, 5.b, 6.e, 12.7, 12.8, 12.a, 12.b, 13.2, 13.3, 13.b, 14.e, 16.e, 17.9, 17.18
4	(5: Building modelence and security in the manufacts	1.4, 4.1, 4.3, 4.5, 5.b, 7.1, 7.a, 7.b, 8.1, 9.1, 9.c, 11.3, 11.b, 16.2, 17.8
	C6: Enshling environment	2 s, 4 4, 5 b, 8 2, 8 3, 9 1, 9 c, 10 3, 11 3, 11 b, 16 3, 16 6, 16 7, 16 10, 16 b, 17 6, 17 14, 17 16
	C7.5CT Applications Lawrencement	9.c, 16.6, 16.7, 16.10, 17.8
#	C2 NT Applications: II. e. business	1.4, 2.3, 5.5, 8.3, 8.9, 8.10, 9.3, 17.11
#	C2 N.T. Applications III industring	Gost 4
	C7 NT Applications to a health	1.3, 1.4, 1.5, 2.1,2.2,Govl 3, 3.3, 3.8, 5.6, 5.b, 17.8, 17.19
4	67 KT Antilications, v. a-amin's smoot	4.5, 8.5, 10.2, 12.6, 17.9
典	G7 KT Amilications, vl. e-environment	9.4, 11.6, 11.h, 13.1, 13.3, 13.b, Goal 14, Goal 15
車	G7 IGT Applications: vii. e anticultars	1.5, 2.3, 2.4, 2.6, 3.6, Goal 4, 5.5, 8.2, 9.1, 9.c, 12.8, 13.1, 13.3, 17.16, 17.17
1	C7 KT Applications, vill, e-ackeogy	1.5, 4.7, 6.1, 6.a, 7.a, 13.1, 13.2, 13.3, 14.a, 15.9, 17.6, 17.7
	Cit: Cultural diversity and identity, linealistic diversity and local content	2, 47, 65, 83, 89, 11.4, 12.h
Ó	<u>C9: Hodfa</u>	5b, 9x, 12.8, 16.10
4	C10: Ethical dimensions of the Information Society	15,23,38,47,51,836,91,102,103,113,128,133, 16,7,16,10,17,6,17,7,17,8,17,18,17,19
*	C11. International and revioual communities	17.9, 17.16, 17.17





Big Picture

Post -2015 Development Agenda

WSIS Process

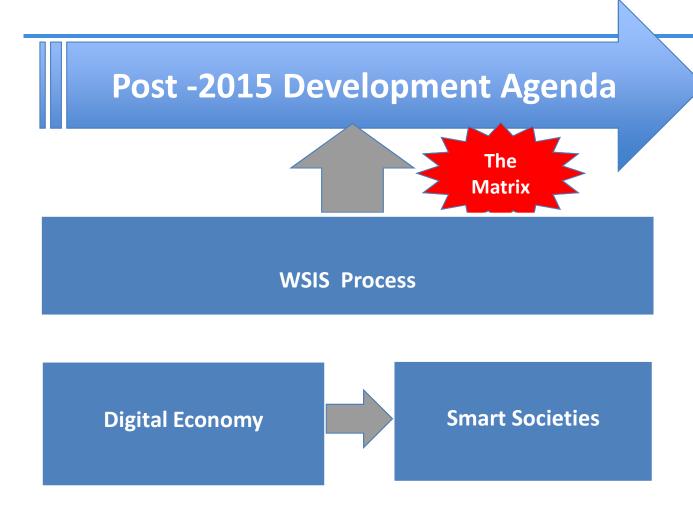
An Economy producing ICT based services

A Society
harnessing ICT based
Services

The Matrix



Big Picture





2 Digital Economy

- ➤ The digital economy permeates the world economy in its various sectors. ICTs are transforming social interactions & relations, communication and broadcast networks are converging, and devices and objects are more connected to form the Internet of Things.
- ➤ Growing fast and driving economic growth, the digital economy is transforming society as a whole, and it has the Internet, broadband networks, mobile applications, IT services and hardware as its foundations.
- Examining the ICT sector, telecom markets, and broadband infrastructure and services and related indicators would highlight the region's capacity and role of its ICTs industries in economic growth and wealth creation in the digital economy paradigm.



2 Digital Economy

- ➤ In 2016, the magnitude of the Internet economy in the G-20 countries is expected to expand to 4.2 trillion USD (Boston Consulting Group, 2014), and it is crucial for the Arab region to be benefit from the opportunities offered from the growing digital and Internet economy at both the regional and global levels. In 2015, the ICT venture capital investment is increasing and back to its highest level after the dot com bubble.
- ➤ It is essential for the Arab countries to develop their national digital agendas for boosting economic growth, and to aspire to develop their digital economies in a manner that promotes ICT venture capital investments, increases employment and contributes to alleviation of poverty and inequality.



3. Smart Societies

The term "Smart" describes a better way of implementing activities in the various sectors of the economy, and reflects on the activities that respect sustainability and involve investing in ICTs and connectivity and in Internet-enabled services that allow the administration and people to face the life and urban challenges. Smart societies use smart methods in their development, and have the knowledge and skills that enable them to be competitive in a global and developing world.

According to the ITU Focus Group on Smart Sustainable Cities (2014),

"A smart sustainable city uses ICTs to provide enhanced quality of life to its citizens, improved efficiency of services and sustainable development. Such a city meets the needs of today without sacrificing the needs of future generations with respect to economic, social and environmental aspects".



3 Smart Societies

The smart society has evolved with the use of smart technologies and through the enhanced government-citizen relationship and more effective and efficient procedures and smart e-government services/tools, and the cooperation amongst the various sectors of the economy. The people in smart societies are sometimes called "digital citizens" and are able to strive within a developed information society and knowledge economy where ICTs, innovation and knowledge management are key factors in the social and economic development processes of both cities and societies.

The development of the ICT sector contributes to the transformation to smart societies, where the use of ICTs and related innovative solutions can support better life and work conditions of all citizens and make the living ecosystems more inclusive, greener and sustainable. Other sectors, such as education and health, transport and real estate, and social development sectors are also main pillars in a smart society.



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B.1 Strategic Tracks – Activities

WSIS and SDGs

Economy

Production,
Competitiveness
of ICT Sector and
Economic
Growth

State

Governance,
Policy and Legal
Environment

Society

Transformation
of Public
Administration
and Social
Inclusion

Capacity Building

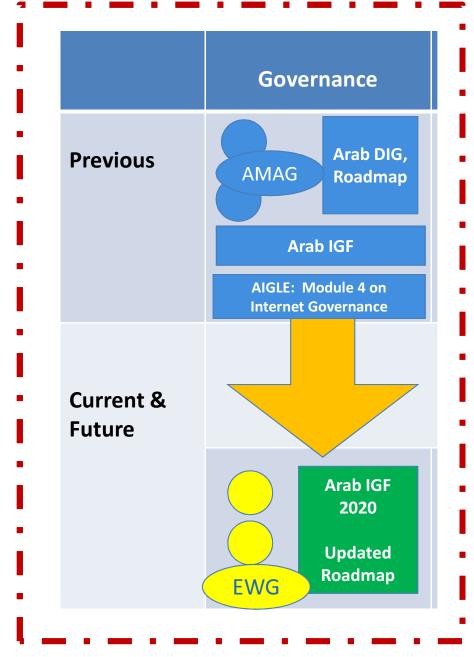


2.1 Strategic Tracks

GOVERNANCE, POLICY AND LEGAL ENVIRONMENT

- 2009 Study: Internet Governance: Challenges and Opportunities for ESCWA Member Countries
- 2010 Initiative: Launch of the Arab Dialogue on Internet Governance (ArabDIG) initiative
- 2010 Study: Arab Regional Roadmap for Internet Governance: Framework, Principles and Objectives
- 2012, Forum: Establishment of the Arab Internet Governance Forum
 (Arab IGF) and convening of Four Annual Arab IGF Meetings.
- 2015, Initiative: Launch of the AIGF2020 initiative that aims to analyze and develop the Arab IGF process in its second mandate 2016-2020.
- 2016 and 2017 Study and 2 Meetings: Internet Governance Beyond 2015





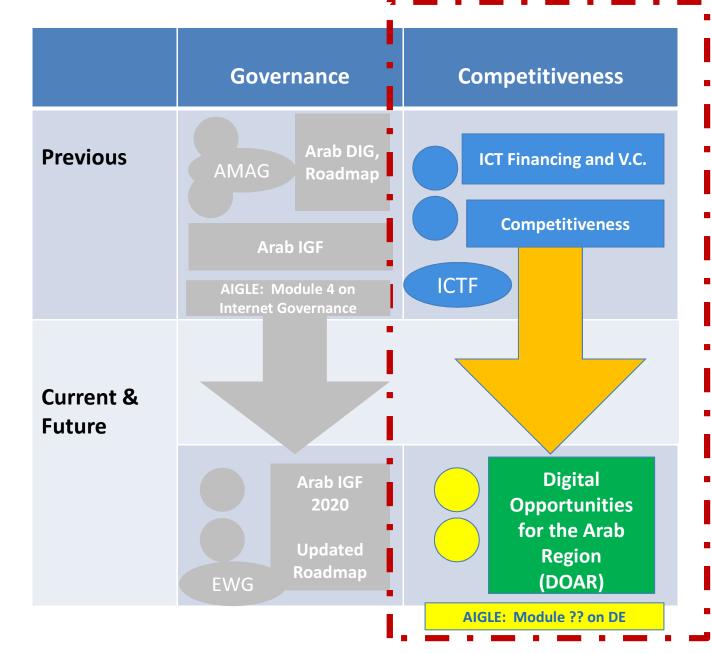


2.1 Strategic Tracks

PRODUCTION, COMPETITIVENESS OF THE ICT SECTOR AND ECONOMIC GROWTH

- 2007 Study: Information and Communication Technology Financing, Venture Capital and Entrepreneurship in the Region
- 2011 Study: Promoting the ICT Sector to Meet the Challenges of the Knowledge Economy (Ar)
- 2013 Study: Regional Competitiveness of the ICT Sector in the Arab Region Innovation and Investment Imperatives
- o **2013**, Forum: Arab Forum on the ICT Sector (Tunis, 7-10 May 2013)
 - Meeting on Investment, Research, Development and Innovation in the ICT Sector
 - Conference on Investment and Finance of the ICT Sector in the Arab Region
- 2015, Study: Transition to Knowledge-Based Economies in the Arab Region:
 Space and Satellite Technologies for Development
- 2017, Study: Selected Priority Areas to promoted the Digital Economy in the Arab Region



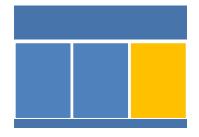




2.1 Strategic Tracks

TRANSFORMATION OF PUBLIC ADMINISTRATION AND SOCIAL INCLUSION

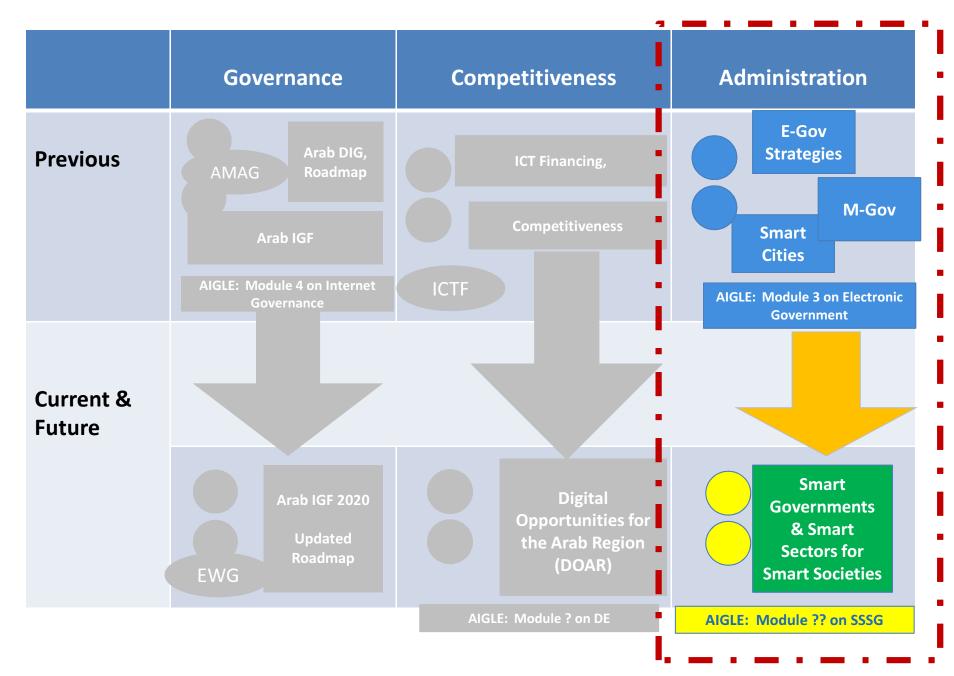
2013, Study: E-Government Strategies in Arab Countries: Current Status and Development Prospects (Ar)

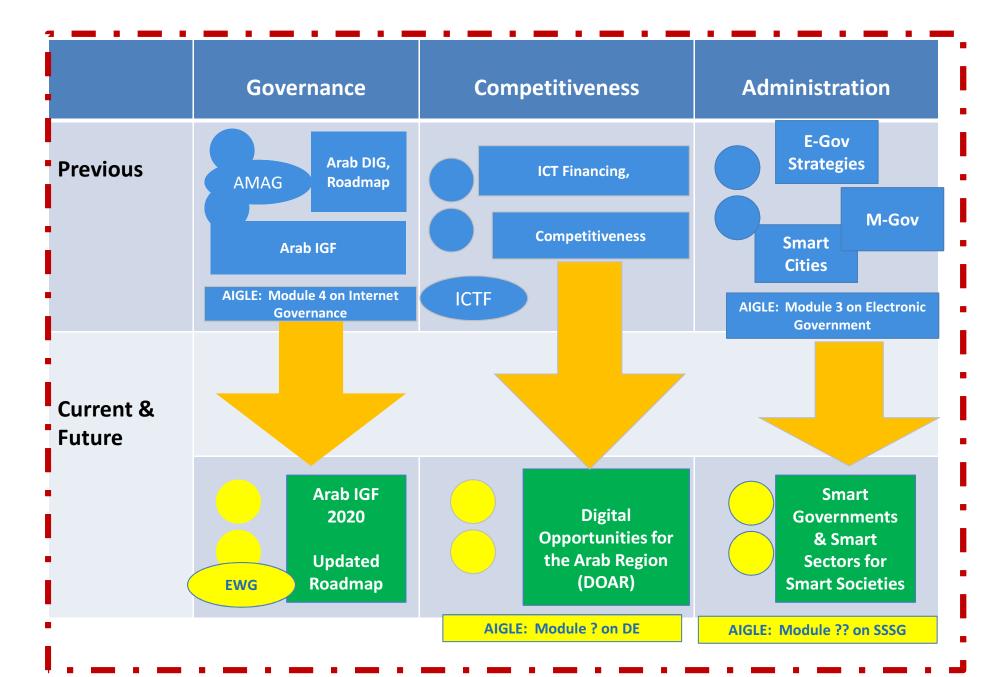


2014, Study: Smart Cities: Regional Perspectives

2014, Study: Mobile Government Applications In the Arab Region: Opportunities and Prospects

2017, Study: Smart Governments and Smart Sectors for Smart Societies in the Arab Region



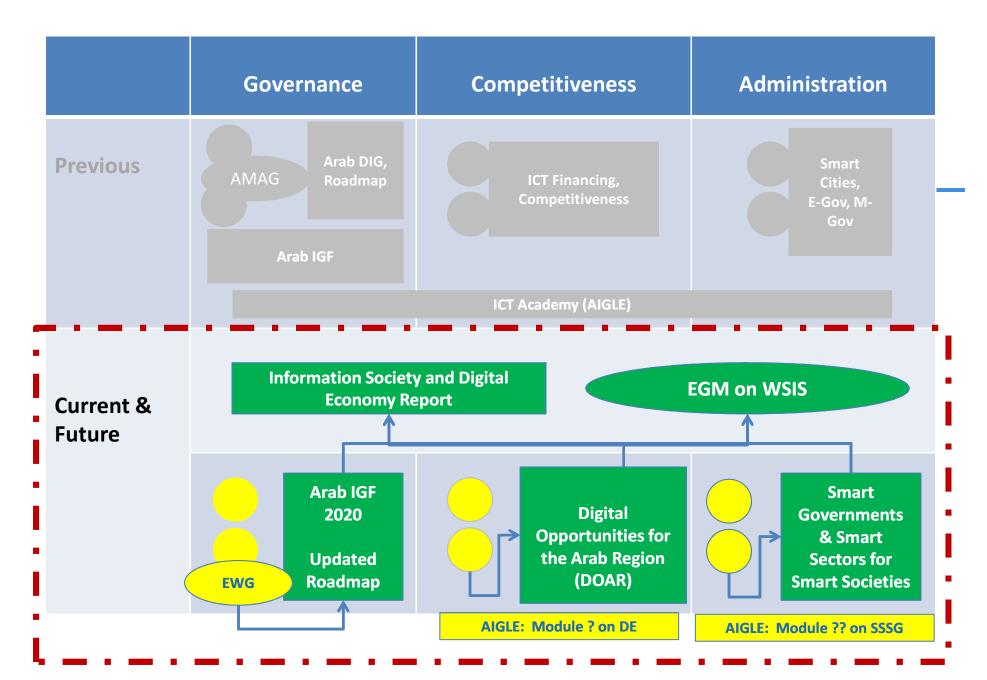




B.1 Strategic Tracks

WORLD SUMMIT ON THE INFORMATION SOCIETY, SUSTAINABLE DEVELOPMENT GOALS, AND CAPACITY BUILDING

- 2005 Regional Plan of Action for the WSIS
- 2009 Regional conference on WSIS+4
- 20013-2016 Academy of ICT Essentials for Government Leaders
- 2017, Study: Information Society and Digital Economy: Strategic Perspectives and Selected Priority Issues for the Arab Region
- 2017 EGM on WSIS Beyond 2015: Strategic Perspectives, Selected Priority Issues and Action Plans for the Arab Region





B.2 The ProjectB2.1 Objective and Duration

> Objective and Expected Accomplishment:

- enhanced capabilities of policy-makers and various stakeholders from the business sector, civil society and academia on promoting the digital economy and smart societies in the region;
- increased initiatives that contribute to the transformation towards smart and sustainable societies and promote innovation and inclusive growth.

> Project duration:

Four (4) years, from 2016 to 2020, as a pilot period followed by an assessment.



B.2 The Project

B2.2 Conceptual Framework

Digital Economy and Smart Society National Strategy Governance and Policy Framework Social Dev. **Education Transport** ICT Sector Health **Capacity-building Capacity-building Smart Smart Employees Smart Citizen** Labs **Smart Societies Fund Digital Economy Competition**



B.2 The ProjectB2.3 Activities and outputs

> Main activities/mechanisms:

- Studies, including the biennial Arab Digital Economy Report, national and regional digital economy, smart society, and Internet governance plans as well as their related surveys;
- Training programmes and curricula, including ICT for development themes on e-government, ICT Policies, Internet governance, social media, smart cities and sectors;
- Meetings and Workshops covering thematic areas, such as the digital economy, smart sectors, smart government, Internet of things, peaceful uses of outer space, ICT innovation labs;
- Forum on Internet related issues;
- Digital economy and smart society labs for incubation of ICT initiatives and ventures;
- Competitions and awards;
- Venture capital fund/ financing mechanism



B.2 The ProjectB2.3 Activities and outputs

> Main outputs of the project:

A flagship publication entitled the Arab Digital Economy and Smart Societies Report, a biennial series starting 2017 and 2019, which would be one of the main outputs, in addition to the Arab Internet Governance Forum (Arab IGF), and the Arab ICT Academy (AIGLE); 3 TMs



B.2 The Project

B2.4 Implementation spectrum

> Sectors and programmes:

The sectors that would receive attention through **AHDESS** include, among others,

- ICT Sector,
- · Financial sector,
- · Public administration,
- Trade, Transport, Energy, Education, Health, Social development

Programmes that will be covered include the smart labs, smart funds, and capacity building/engagement and better governance programmes.



B.2 The Project

B2.4 Implementation spectrum

> Implementation Modality:

ESCWA has already been providing funds for most of the above activities of AHDESS. However, the project is still open for partnership with relevant stakeholders, from the region or from the international arena. For more than a decade, ESCWA has been established as a trusted think tank and program management player in the information society domain through track record Multistakeholder partnerships on a variety of themes. Partnership can be modular and customised on selected themes or selected activities.

> Project partners:

Various and multi-stakeholders with mutual interest in the project, and who could complement efforts on the project through both financial and in-kind contributions to its activities and towards attaining its objectives.



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Smart Societies - Revisited

- ➤ The development of the ICT sector contributes to the transformation to smart societies, where the use of ICTs and related innovative solutions can support better life and work conditions of all citizens and make the living ecosystems more inclusive, greener and sustainable.
- ➤ Other sectors, such as education and health, transport and real estate, and social development sectors are also main pillars in a smart society.

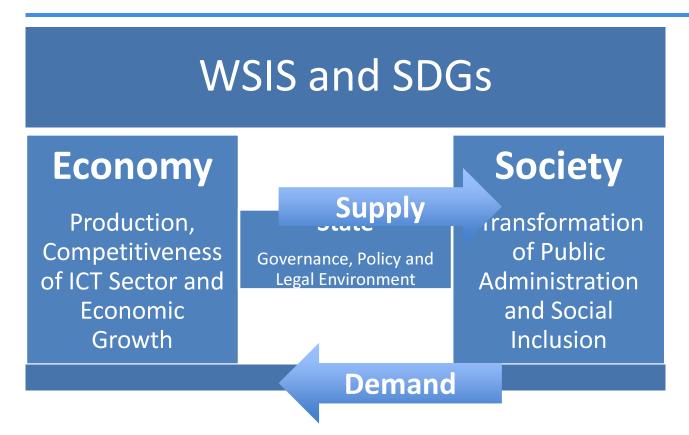


Smart Societies - Revisited

- ➤ The smart society has evolved with the use of smart technologies and through the enhanced government-citizen relationship and more effective and efficient procedures and smart e-government services/tools, and the cooperation amongst the various sectors of the economy.
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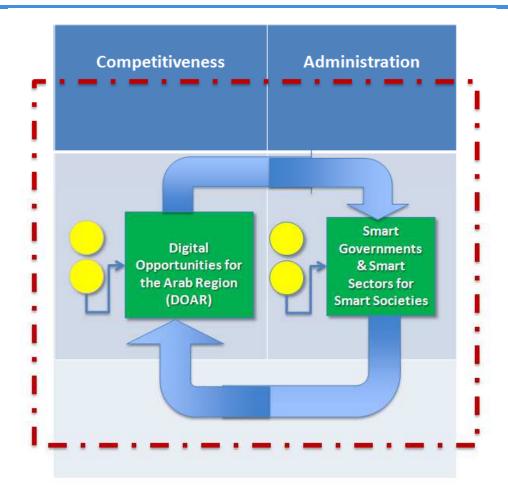


From Smart Societies to Digital Economy and vice-versa





From Smart Societies to Digital Economy and vice-versa





Public Administration & Sectoral Transformation E-Gov Strategies, 2013 **Previous** Smart Cities, M-Gov, 2014 2014 AIGLE: Module 3 on **Electronic Government,** 2015 **Smart Current & Future Governments & Smart Sectors for Smart Societies** AIGLE: Module ?? on SSSG



Public Administration & Sectoral Transformation E-Gov Strategies, 2013 **Previous** Smart Cities, M-Gov, 2014 2014 AIGLE: Module 3 on **Electronic Government,** 2015 **Smart Current & Future Governments & Smart Sectors for Smart Societies** AIGLE: Module ?? on SSSG



Smart Government - Situational Analysis

Electronic Government

Mobile Government

Smart Government

- 1) Many Governments started the move beyond e- and m-government to smart government (London, Singapore, UAE Vision 2021, Tunisia Smart Gov2020).
- 2) There is no single definition of smart government.
- 3) There are many frameworks for the smart paradigm in general and the related pillars.
- 4) Linkages between the e-government sector and the ICT sector in most Arab countries are not sufficient to create transformation.
- 5) So far, the smart city approach is the only tangible scope of implementation when smart government is put in practice.
- 6) There is no unified or formalized guidelines to assess the smartness of cities.
- 7) Different regions in the world view the need for smart government differently, which also applies within the Arab region.



E-Government NEEDS ASSESMENT Objective of the Survey

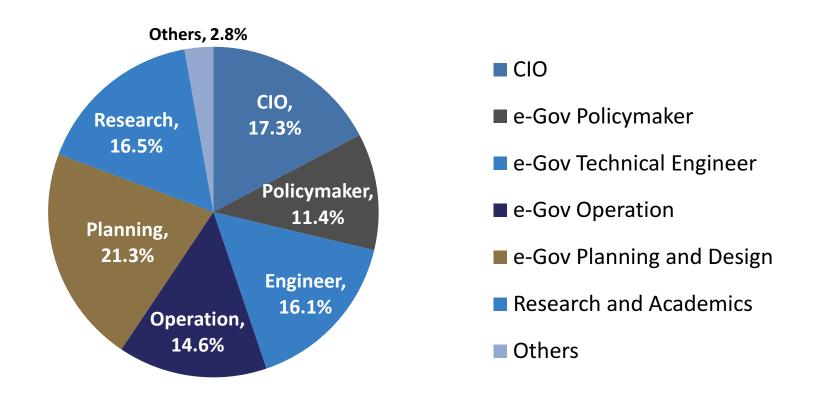
Growing needs in the region for deeper, advanced and contextualized training modules on egovernment in the light of the UN's Sustainable Development Goals (SDGs)

A global survey to assess the needs for egovernment capacity building training modules

To identify the specific topics in demand and the coverage of the advanced-level e-government training module of the APCICT's Academy Programmes



E-Government NEEDS ASSESMENT Job Category





E-Government NEEDS ASSESMENT APCICT/NIA 26 training modules by five categories

	Category	Items	
Α.	Overview of e-government	 Understanding of e-government Policy e-government Law and Regulation Planning and Strategies for e-government Government Enterprise Architecture(EA) Critical Success Factors of e-government 	
В.	Managing e-government	 Operation and Maintenance of e-government System Process of e-government Project Development and Budgeting e-government Resource Management Methodology of e-government Project Management e-government Assessment Tool Evaluation of e-Government 	
C.	Enhancing e-government	 Resident ID Management Policy Information Security Policy of e-government Security and Privacy in Residential Information Sharing and Use of Public Data Administrative Information and Knowledge Digitization Policy 	
D.	Transforming to Smart Government	 Mobile Government Policy Geospatial Information Policy Smart City Service Model Smart Work and Green IT Policy e-government Open Source Software Integrated Government Data Center 	
© E.	Empowering governance	 Governance and CIO for National Digitization Local Government Automation Digital Divide Policy Government 3.0 	



Ranking by Region - APCICT Needs Assessment Survey on e-Government

- > Considerable differences between Europe vs. Asia/Middle East/Africa
- Europe (developed countries) ranked smart technologies and governance issues higher
- Other regions (developing countries) prioritized the overview and management issues

Source: APCICT Needs Assessment Survey on e-Government, UNESCAP with ESCWA data.

	Category	Asia- Pacific	Middle East	Africa	Europe
Α	Overview of e-government	1 (4.26)	1 (3.97)	1 (4.23)	4 (3.41)
В	Managing e-government	2 (4.22)	2 (3.88)	2 (4.19)	5 (3.25)
С	Enhancing e-government	3 (4.07)	3 (3.58)	3 (4.14)	3 (3.54)
D	Transforming to Smart Government	4 (4.02)	4 (4.02)	5 (3.95)	1 (3.58)
E	Empowering governance	5 (3.99)	5 (3.99)	4 (3.96)	2 (3.56)



Level of Interest by Region - APCICT Needs Assessment Survey on e-Government

- Again, considerable regional differences in the interested modules between European and Asian/Middle East countries
- Europe prioritized the latest ICT issues
- Asia/Middle East were interested in management and operation methods (planning, project management, operation, evaluation, etc.)
- Source: APCICT Needs Assessment Survey on e-Government, UNESCAP with ESCWA data.

Region (N)	Asia-Pacific	Middle East	Europe
Level of Interests Ranking	 Planning and Strategies for eGov Method of eGov project management Understanding eGov Policy Operation and Maintenance of eGov System Information Security of eGov 	 Critical Success Factors of eGov Method of eGov project management Planning and Strategies for eGov Understanding eGov Policy Evaluation of eGov 	 Sharing and Use of Public Data Government 3.0 eGov Open Source SW Integrated Government Data Centre Smart City Service Model



Summary - Needs Assessment Survey on e-Government

- ⇒ Regional differences in the needs for e-gov training (Asia/Middle East/Africa have their own training needs specific to their contexts)
- ⇒ Needs for providing practical guidelines on how to plan, implement, manage, evaluate e-gov services in the context of developing countries
- Source: APCICT Needs Assessment Survey on e-Government, UNESCAP with ESCWA data.

	Asia/Middle East	Europe
Category Ranking	 Overview of e-government Managing e-government Enhancing e-government 	 Smart Government Empowering Governance Enhancing e-government
Module Ranking	Planning and Strategies of eGov, Understanding eGov policy, Critical success factors of eGov, eGov project management, eGov assessment tools, Evaluation	Sharing & Use of Public Data, Government 3.0, Smart city, Integrated data center, eGov open source software



The study

Objective :

The study will help stakeholders establish guidelines to create smart government vision, policies and strategies. These policies and strategies will help countries of the region to:

- (a) set short- and long-term visions for the development of an advanced smart government platforms, services, and governance modalities that places the citizen needs at the forefront and the core of performance requirements for service delivery;
- (b) establish policies to develop, and foster the effective and wide use of smart services in their countries;
- (c) achieve economic growth, and increase employment opportunities; supporting the transition to the digital economies.



The study

> Scope:

It is essential for the countries of the Arab region to develop policies and strategies that will leverage the various smart services and applications, the study shall explore the existing smart government paradigms, assess the different potential frameworks and come up with an appropriate framework for the Arab region that could be customized to the region's needs.

Implementation Modality:

ESCWA will conduct the study in cooperation with e-Government Directors and ICT Ministries focal points and other related Ministries.



The study

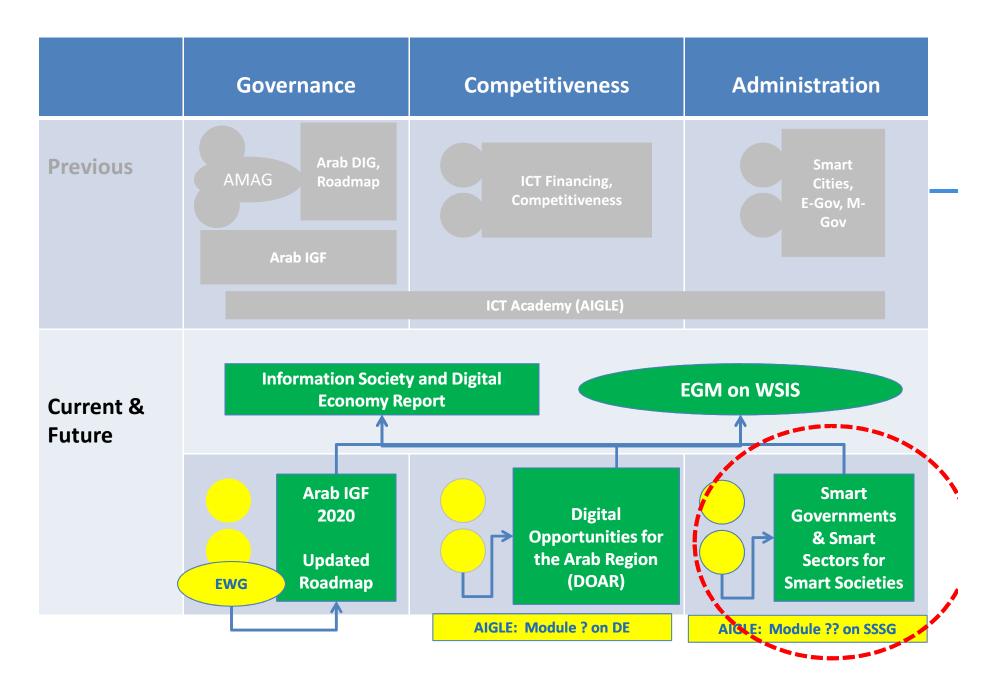
Provisional outline:

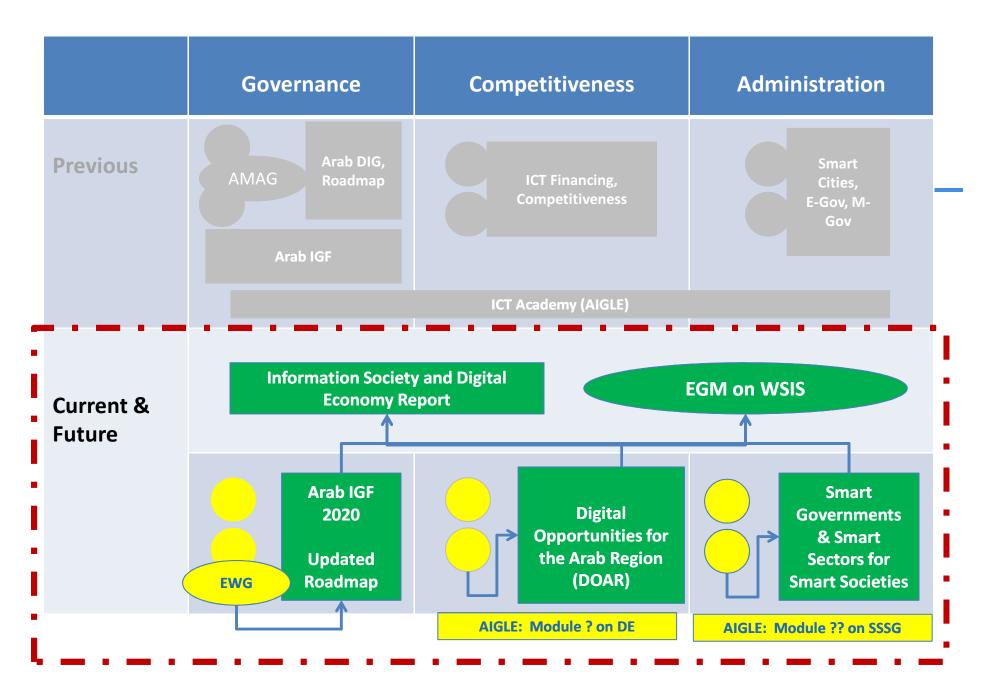
- 1. Explore and assess the global situation in the smart paradigm in both developed and developing countries:
 - Existing approaches, frameworks and strategies
 - Latest trends and disrupting technologies
 - Pre-requisites for the transition to smart government
 - Challenges and issues in the transition to smart government
 - Best practices



The study

- Provisional outline (cont'd):
- 2. Explore and assess the situation at the Arab region's level:
 - Existing approaches, frameworks and strategies
 - Benchmarking with the global best practices
 - Challenges and issues facing the region
 - Best practices
- 3. ESCWA Framework for transition to smart government:
 - Guidelines for transition to the smart government in the Arab region
 - Derivative projects at the national and regional levels.







B.1 Strategic Tracks – Activities

WSIS and SDGs

Economy

Production,
Competitiveness
of ICT Sector and
Economic
Growth

State

Governance,
Policy and Legal
Environment

Society

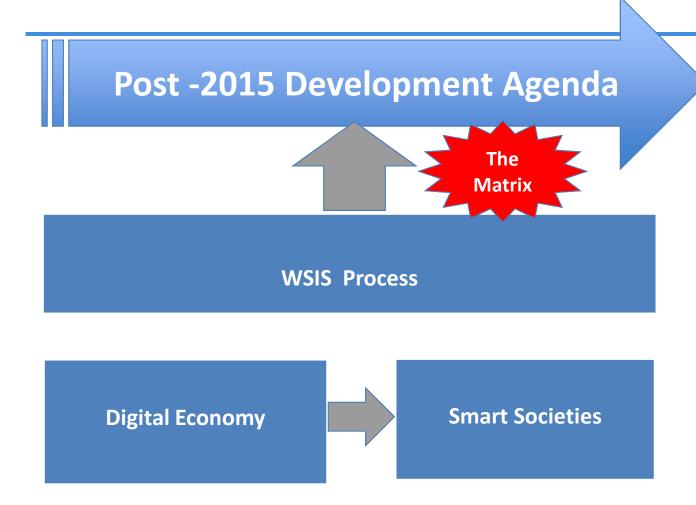
Transformation
of Public
Administration
and Social
Inclusion

Capacity Building



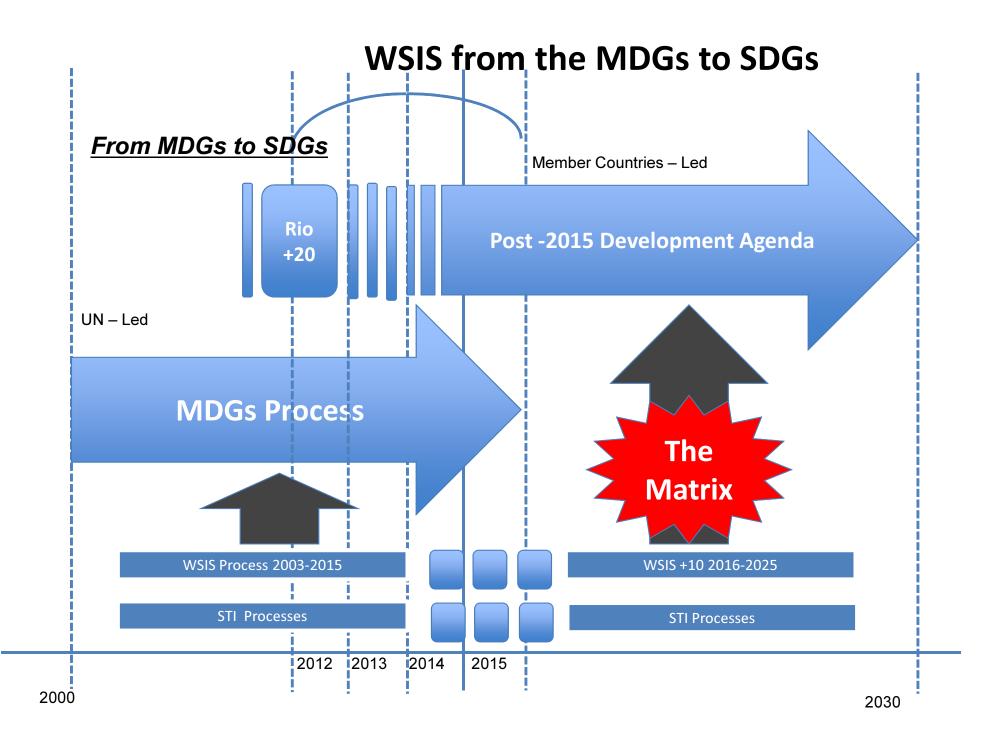
A. Strategic Perspective

Big Picture





WSIS Action Lines -SDGs Matrix (at a glance) C4 **C9** C10 C11 **C2 C5 C6** C3 SDG 1 SDG 2 SDG 3 SDG 4 SDG 5 SDG 6 SDG 7 SDG 8 SDG 9 **SDG 10 SDG 11** SDG 12 SDG 13 SDG 14 **SDG 15** SDG 16 **SDG 17**







United Nations Economic and Social Commission for Western Asia

THANK YOU