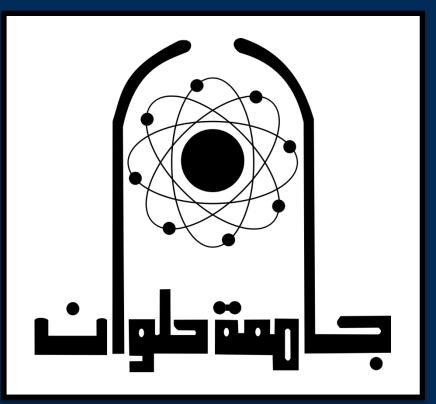


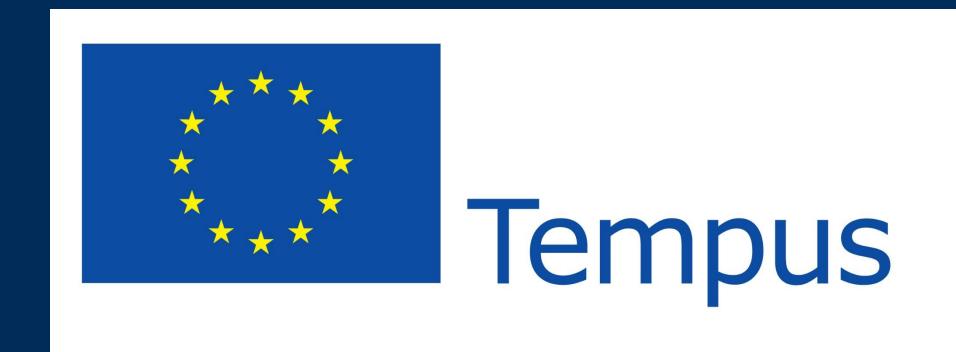
Effects of Introducing the Tech Transfer Office and an IP Policy at The American University in Cairo

Ahmed Ellaithy, CLP, RTTP Founding Director, Technology Transfer Office

Origin Story





















Timeline:

Sept 2010 Office Establishment



June 2013

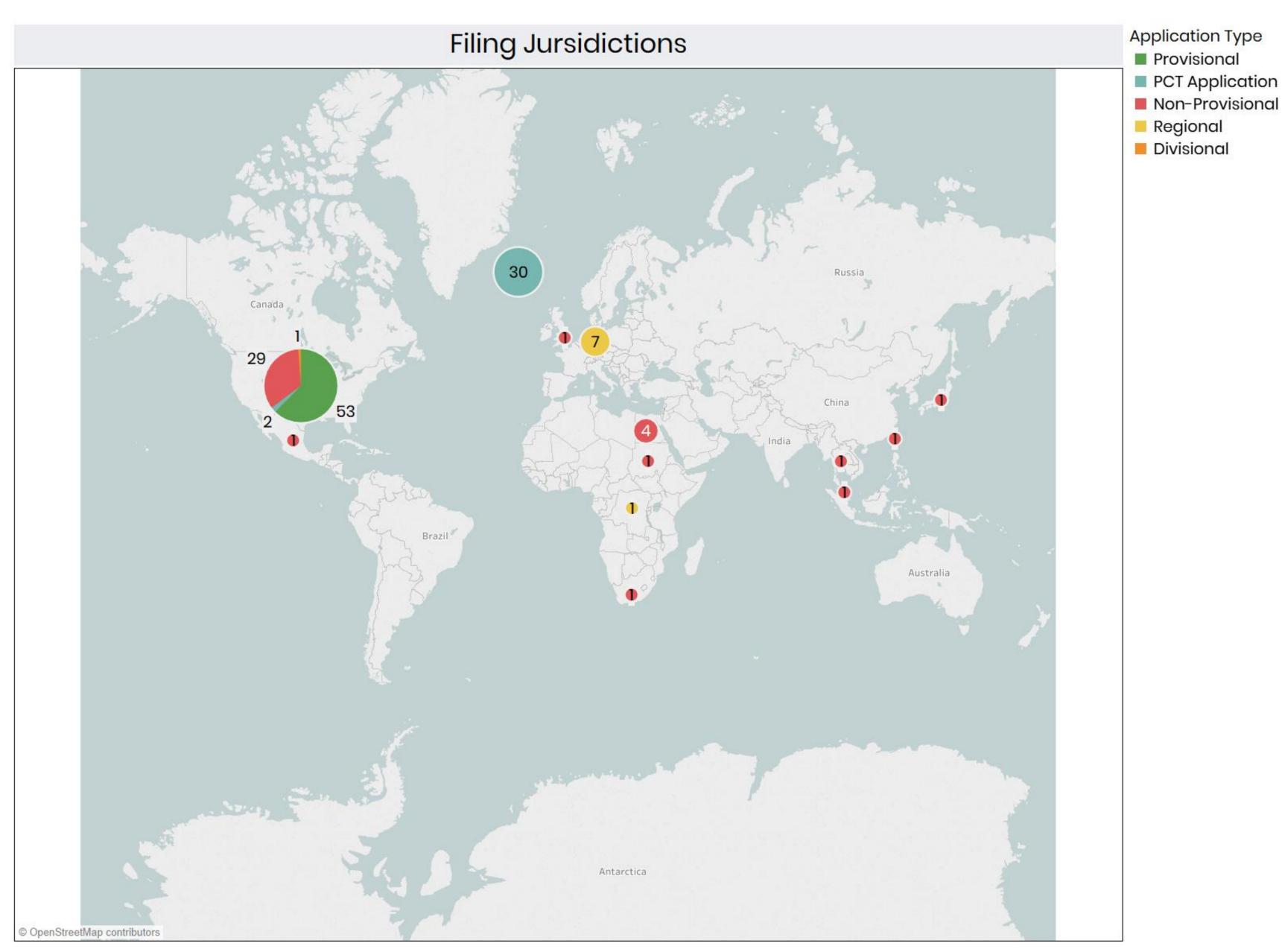
1st License agreement

October 2018 **Proof of Concept Fund Launched**

Jan 2011 1st Patent Application May 2014 New IP Policy Enacted

Tech Transfer in Numbers

- 60 Patent Families
- 30 PCT Applications
- 16 Granted Patents
- 3 Patents Licensed



FY 2009

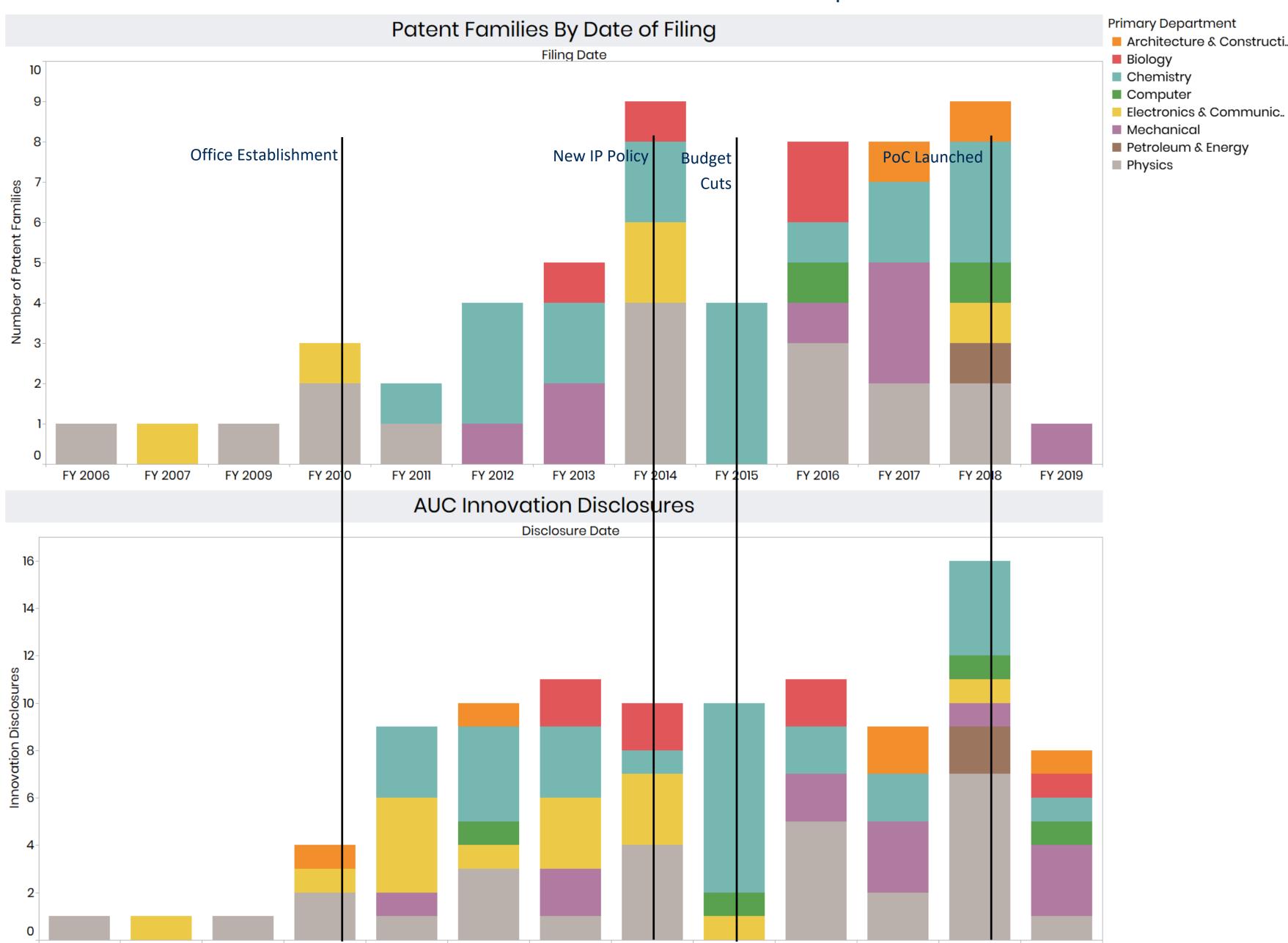
FY 2010

FY 2011

FY 2007

Tech Transfer in Numbers

- 10/12 Disclosures annually*
- 8 New Patent Families
- 3 spin-offs
- 8 Proof of Concept Projects



FY 2012

FY 2013

FY 2014

FY 2015

FY 2016

FY 2017

FY 2018

FY 2019

Passing the New IP Policy Original Policy

- Ambiguous on Ownership
- Silent on many Aspects
- No Tech Transfer at the time
- Relied on a school representing
 Committee to decide on patent cases

New Policy

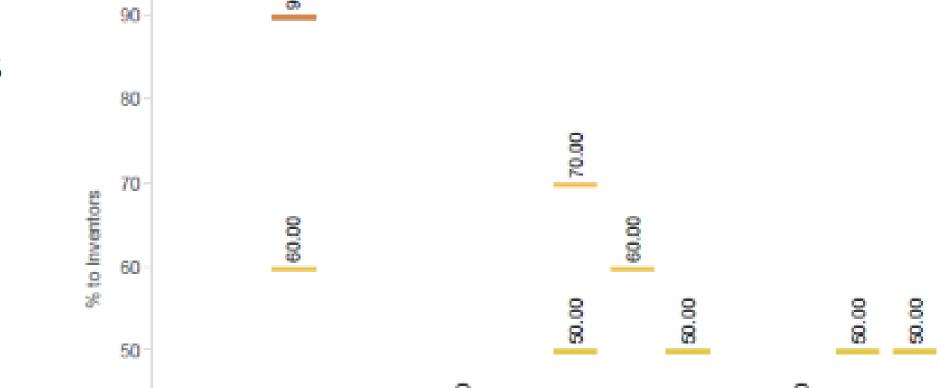
IP

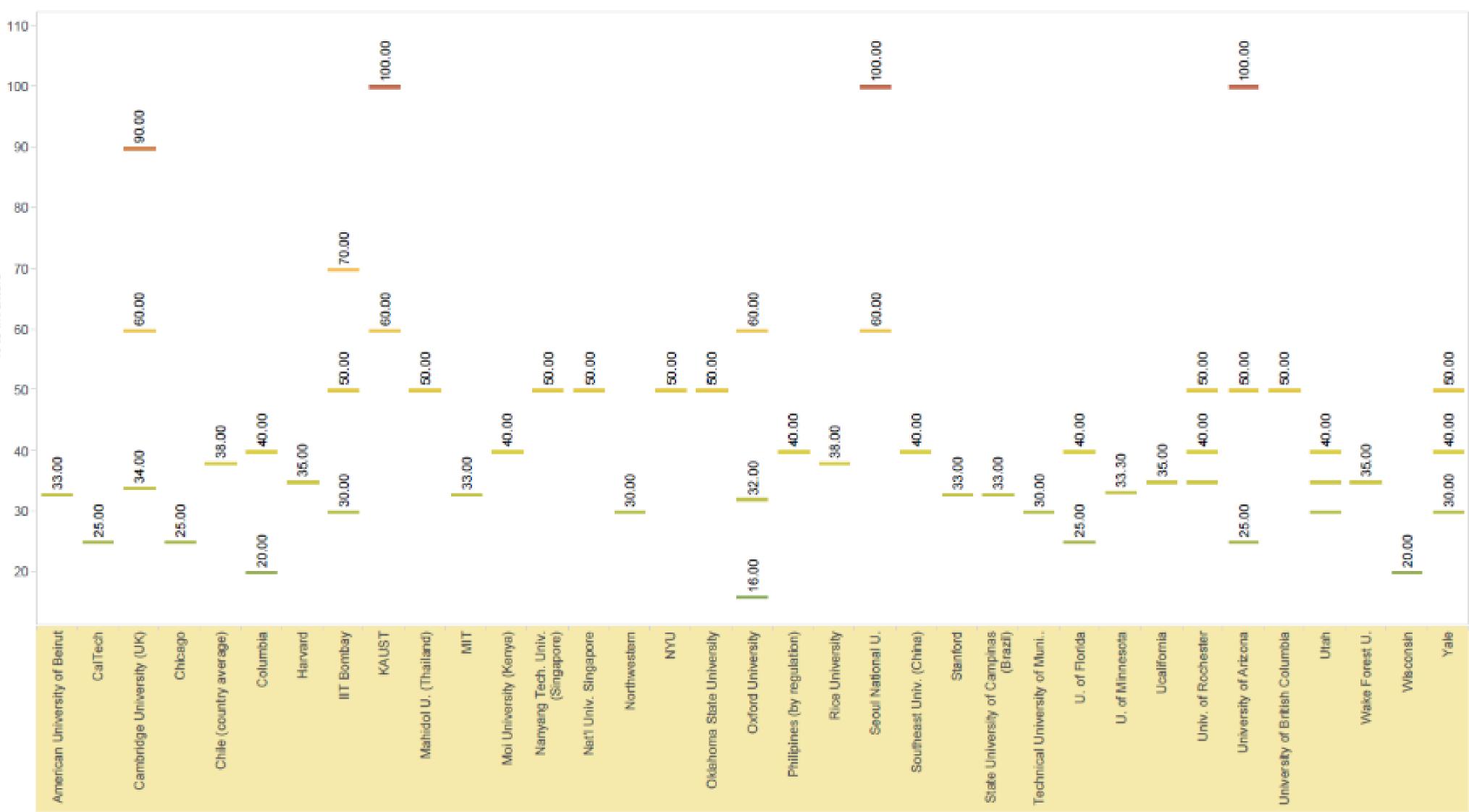
- Much Clearer on Ownership
- Addresses many new critical items
- Integrates the TTO
- IP Committee replaced with a University Research Board to deal with policy issues

Tech Transfer & IP at AUC New IP Policy 17-18 April 2019

Analysis of Other Policies

Inventors' Shares Of Revenues Received * From 2013





Tech Transfer & IP at AUC
New IP Policy
17-18 April 2019

Old vs. New Revenue Distribution

Creator(s), Creator's heirs, successors, & assigns: collectively 50%

Creator(s) School(s) or Center(s): collectively 20%

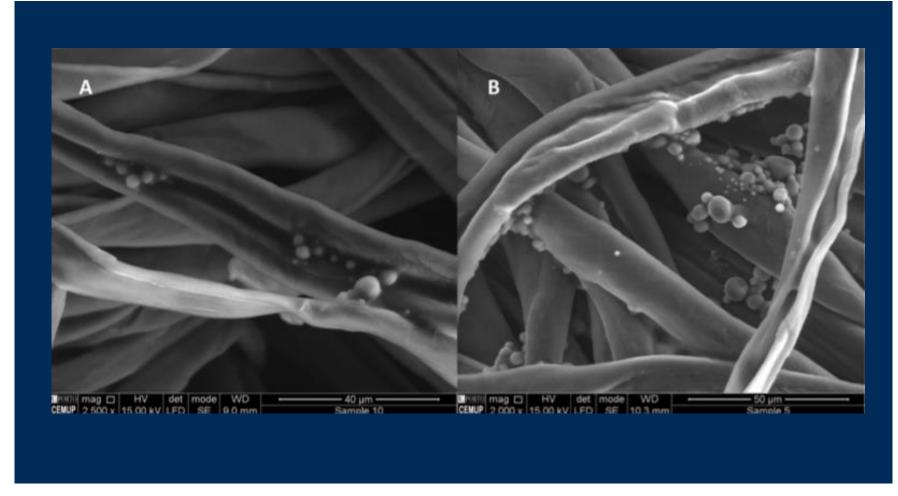
University: 30%

Gross Revenue	Deduction of directly assignable expenses		
Net Revenue	Inventor	Inventor's Department, Center or School	University
First LE 500,000	70%	15%	15%
Next LE 500,000	50%	25%	25%
Above LE 1,000,000	33%	33%	33%

Interesting Positive Effects of Introducing Tech Transfer at AUC

- More Entrepreneurial Activity and orientation inside AUC's Labs
- Higher awareness of and engagement with IP matters well beyond the school of science & engineering
- Perception of the university from the outside (Industry, Alumni, General Community) is positively changed
- University's innovation metrics positively impacted

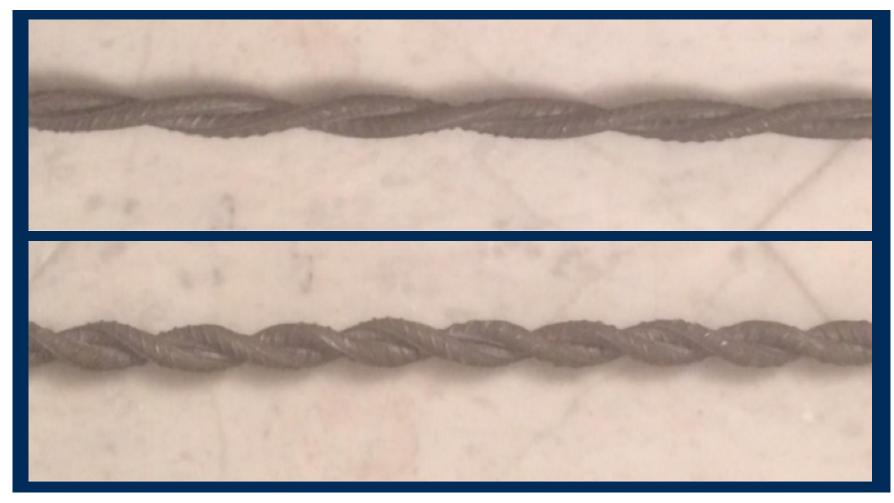




Recurring Challenges with Tech Transfer at AUC:

- Low local appetite from industry and market for disruptive innovation, undervaluing university's contribution, and enough sophistication to structure sound license agreements
- High anxiety with regards to demanding fair terms in IP agreements
- Confusion about difference between ownership, revenue distribution, inventorship*, and (royalties and equity)
- Managing patent costs
- Owning Equity





Observed Challenges with Tech Transfer in Egypt

- TTO staff are normally not part-time faculty (as opposed to dedicated especially hired staff)
- Lack of dedicated resources (such as a patent budget) creates challenge for universities to assert ownership
- Legal and procedural challenges relating to universities' engagement in less academic and more economic spheres
- No substantial funds for de-risking and translation of research with well suited terms and metrics (yet)

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Thank You