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# STI Policy Instruments: Procurement and Finance

Ludovico Alcorta – UNU-MERIT

[alcorta@merit.unu.edu](mailto:alcorta@merit.unu.edu)

[www.merit.unu.edu](http://www.merit.unu.edu)



# Agenda

- Introduction
- Using Public Procurement to promote STI
- Financing STI



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# Introduction: Types of instrument

- Regulatory instruments are legal tools (laws, rules, directives, etc.) that regulate social and market interactions and are obligatory in nature
- Economic and financial instruments provide specific pecuniary incentives (or disincentives) that support specific social and economic activities.
- Soft instruments are voluntary and non-coercive. They make recommendations, set standards, promote codes of conduct, or offer voluntary or contractual agreements. d on less hierarchical forms of cooperation between the public and private sectors



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# Using Public Procurement to promote STI



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# Rationale and instruments

- As a large user, government's public procurement can be highly influential on the direction of economic activity
- Two generic approaches:
  - *Public procurement of innovation*: the public sector buys new goods and services that do not exist yet in the market; and
  - *Public procurement for innovation*: the public sector seeks to stimulate innovation without necessarily purchasing new products.
- As a tool to stimulate innovation public procurement can play several roles, including:
  - Stimulating the development of innovative productive capacity;
  - Promoting the generation and adoption of innovative goods and services;
  - Encouraging the development of pre-commercial innovative products and services;
  - Playing a role as a catalyst.
- Procurement under WTO rules
  - The Government Procurement Agreement (GPA) regulates procurement policies for signatories by laying down rules guaranteeing fair and non-discriminatory conditions for internationally competitive
  - GPA requires immediately and unconditionally provide treatment to the products, services and supplies of other parties that is no less favourable than that accorded to domestic products and services
  - The WTO GPA prohibits the use of offsets, also known as domestic content requirements, although there are limited exemptions for developing countries: local content rules cannot be included in contracts but environmental standards can be set



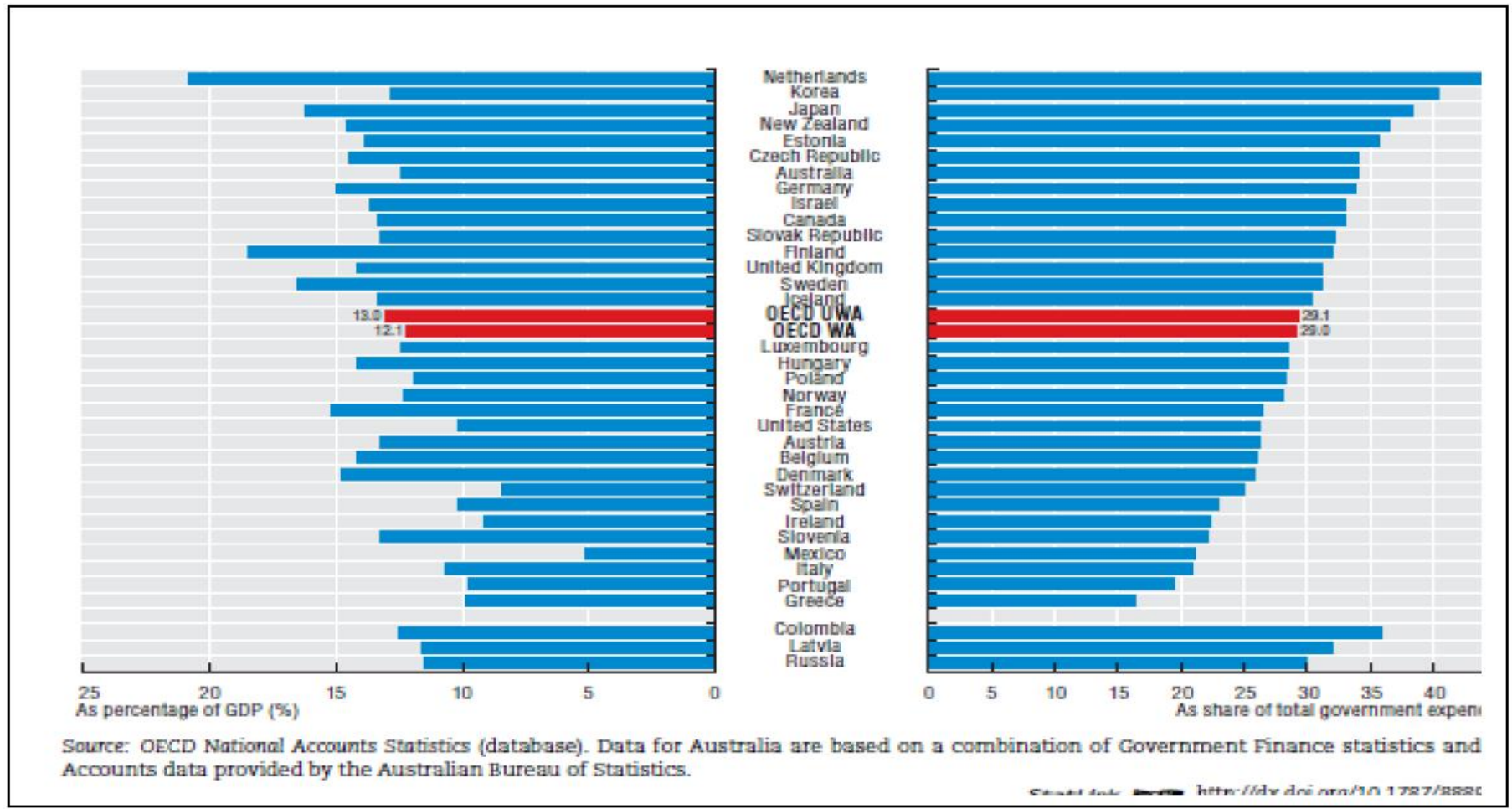
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**Table 1 OECD estimates of general government procurement as a percentage of GDP and as a share of government expenditures**



# Public procurement measures to stimulate innovation

Deficiencies addressed	Instrument types	Examples	Evidence
i) Procurement regulations driven by competition at expense of innovation	i) Introduction of innovation-friendly regulations	2005 change in EU directives including functional specifications	Certain mechanisms (such as division into lots) increase SMEs contracting
ii) Requirements for public tenders unfavourable to SMEs	ii) Simplification of and easier access to tender procedures	Paperless procedures, electronic portals, targets for SME participation	Lack of evidence of impact of targets and set asides for SMEs
i) Lack of awareness of innovation potential or innovation strategy in organization	i) High-level strategies to embed innovation procurement	UK Innovation Procurement Programmes (IPPs) 2009-2010	No evidence of effects of IPPs (uneven quality, discontinued)
ii) Procurers lack skills in innovation-friendly procedures	ii) Training schemes, guidelines and best-practice networks	Netherlands PIANOo support network, European Lead Market Initiative networks of contracting authorities	Small and indirect impact on innovation of support networks (e.g. PIANOo)
	iii) Subsidies for additional costs of public innovation procurement	Finnish agency TEKES meeting 75% of costs in planning stage	
i) Lack of communication between end users, commissioning & public procurement function	i) Pre-commercial procurement of R&D to develop & demonstrate solutions	SBIR (USA, NL & Australia), SBRI (UK), PCP EC & Flanders	Positive if 'dialogue' conducted adequately
ii) Lack of knowledge & organized discourse about wider possibilities of supplier's innovation potential	ii) Innovation platforms to bring suppliers & users together; Foresight & market study processes; Use of standards & certification of innovations	Competitive dialogue procedure  Lead Market Initiative (EU), Innovation Platforms (UK, Flanders)  China catalogues of needs and possible solutions	Danger of 'cherry picking'  No evidence (discontinued) (Li,2011)
i) Risk of lack of take up of suppliers' innovations	i) Calls for tender requiring innovation; guaranteed purchase or certification of innovation; guaranteed price/tariff or price premium for innovation	German law enabling innovation demands in tenders; UK Forward Commitment Procurement; Immunity & certification scheme (Republic of Korea); China innovation catalogues	No evidence of forward commitment procurement (lack of evaluation)
ii) Risk aversion by those responsible for public procurement	ii) Insurance guarantees		Certification and insurance schemes in Republic of Korea leading to higher contracting among high technology SMEs

**Table 2 Value of procurement markets in key countries under the WTO GPA**

<b>Parties/Specific Sectors</b>	<b>European Union (2007)</b>	<b>Japan (2008)</b>	<b>United States (2008)</b>	<b>TOTAL</b>
<b>Construction Services</b>	USD 125.7 billion	USD 11 billion	USD 287 billion	USD 423.7 billion
<b>Pharmaceutical Products, Health Services and – Related Entities</b>	USD 15.1 billion	USD 1.46 billion	USD 120 billion	USD 136.56 billion
<b>Computer and Related Services</b>	USD 46.5 billion	USD 2.1 billion	USD 1.6 billion	USD 54.83 billion
<b>Telecommunication Services</b>	USD 4.1 billion	USD 531 million		
<b>Chemical Products</b>	USD 21 billion	USD 7.2 billion	USD 2.24 billion	USD 23.25 billion
<b>Fuels and Petroleum Products</b>	USD 4.5 billion	-	USD 12.3 billion	USD 16.8 billion
<b>Machinery and Associated Products</b>	USD 14 billion	USD 329 million	USD 518 million	USD 14.85 billion
<b>Textile, Clothing and Footwear</b>	USD 4.4 billion	USD 19 million	-	USD 4.42 billion
<b>Plastic and Rubber Products</b>	USD 903 million	USD 3 million	USD 53 million	USD 959 million
<b>Wood Products</b>	USD 195 million	USD 62 million	-	USD 257 million
<b>TOTAL</b>	<b>USD 236.4 billion</b>	<b>USD 15.51 billion</b>	<b>USD 423.71 billion</b>	<b>USD 675.63 billion</b>

*Source:* R. Anderson, K. Osei-Lah, Anna Caroline Muller, “Assessing the value of future accessions to the WTO Agreement on Government Procurement (GPA): Some new data sources, provisional estimates, and evaluative framework for individual WTO members considering accession”, Public Procurement Law Review, 34, 2011, p. 19.





# Financing STI



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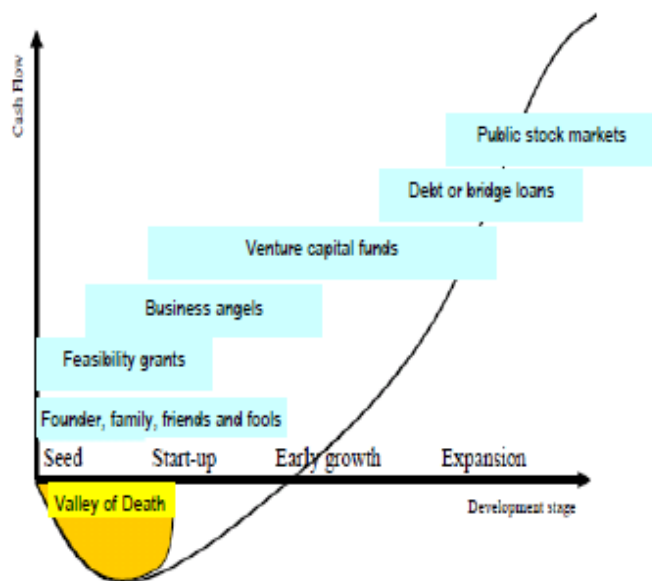


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# Rationale and Instruments

- Acquiring and managing finance is a key function of any firm and is a major enabler in achieving their business goals. Firms require different type of finance depending of the activity involved or the stage of evolution
- Innovation often involves significant capital investments and is an uncertain, risky undertaking, which makes it more difficult to mobilize the necessary resources
- Enterprises fund their activities, including innovation, from private and public sources

Cash flow and financing as an enterprise develops over time



Source: Based on United Nations Economic Commission for Europe, 2009

Main sources of private funding

Private funding	Personal savings and funds from relatives and friends
	Personal savings from partners (or employees)
	Microcredit
	Crowdfunding
	Surplus carried forward from previous years
	Funding from business angels
	Venture capital
	Value chain financing
	Loans from commercial banks
	Stock markets
	Bonds

Source: UNCTAD



# Public Funding for R&D and innovation

- Direct public funding enables governments to focus on overcoming particular barriers that are blocking innovation or on activities that are liable to be affected by market failures.
- Firms can also be directed to develop particular R&D activities, new R&D areas, industrial sectors that are new or are prioritized by governments
- Indirect financing operate more closely in line with market logic, mostly through tax incentives, for example for R&D.
- Key considerations for policy on financing innovation
  - Efficiency of public intervention in financing innovation
  - Identifying specific aims for policies and programmes on financing innovation
  - Instrument design and a suitable management framework
  - Combining instruments
  - Monitoring and evaluation
  - Developing the capacity to design and manage financing instruments



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## Main sources of public funding for R&D and entrepreneurial innovation

A. Direct public funding	1. Public grants/subsidies	Innovation funds and technology funds
	2. Debt financing	Subsidized loans
		Repayable grants
		Credit guarantees
	3. Capital funding	Seed funding
		Funds of funds
		Co-investment funds
	4. Public procurement for R&D and innovation	
5. Innovation vouchers		
6. Innovation awards		
7. Development Bank instruments		
B. Indirect public funding	1. Tax incentives	Income tax incentives for enterprises
		Personal income tax credits
	2. Public spending on R&D	Competing research funds
		Enterprise-academia-government R&D partnerships (PPP)
	3. International development assistance	

Source: UNCTAD, based on (OECD, 2014a; UNCTAD, 2013b).



## Types of R&D tax incentives used in OECD member countries, 2014

<b>Design of the R&amp;D tax incentive schemes</b>	<b>Corporate income tax (CIT)</b>	<i>R&amp;D tax allowance</i>	Brazil, China, Colombia, Czech Rep., Denmark, Finland, Greece, Hungary, Israel, Netherlands, Poland, Slovenia, Slovak Rep., South Africa, Turkey, United Kingdom	
		<i>R&amp;D tax credit</i>	<i>Volume-based</i>	Argentina, Australia, Austria, Canada, Chile, France, Iceland, Italy, Korea, Norway, Russian Fed., Spain, United States (energy)
			<i>Incremental</i>	Ireland, United States
			<i>Hybrid</i>	Japan, Korea, Portugal, Spain
			<i>R&amp;D tax allowance or tax credit (excluding each other)</i>	Belgium
			<i>Accelerated depreciation for R&amp;D</i>	Brazil, Canada, China, Denmark, Hungary, Latvia, Poland, Russian Fed., South Africa, Turkey, United Kingdom
			<i>Payroll withholding and social security taxes</i>	Belgium, France, Hungary, Netherlands, Spain, Sweden
		<i>No carry-back/forward and refundable options</i>	Brazil, Hungary, Korea	
		<i>Patent and intellectual property rights (IPR) expenditures</i>	Argentina, Belgium, Brazil, Chile, France, Hungary, Poland, Portugal, Slovenia, Spain	
<b>Targeting firms</b>		<i>SMEs</i>	Argentina, Australia, Canada, France, Hungary, Italy, Japan, Korea, Norway, Turkey, United Kingdom	
		<i>Young firms and start-ups</i>	Belgium, France, Netherlands, Portugal, United States	
		<i>Large firms and multinationals</i>	Costa Rica (Free Zone Regime), Turkey, United Kingdom	
		<i>Excluding large firms</i>	Australia	
		<i>Firms hiring PhD or researchers</i>	Brazil, France, Hungary, Portugal, Spain	
<b>Targeting R&amp;D areas or industries</b>		<i>Energy and environment</i>	Belgium, Hungary, United States	
		<i>Design and creative industries</i>	France, Hungary	
		<i>Agriculture</i>	Hungary	
		<i>Collaborative and subcontracted R&amp;D</i>	Chile, France, Hungary, Ireland (subcontractors), Italy, Norway, United Kingdom (SMEs and subcontractors)	
		<i>Excluding collaborative and subcontracted R&amp;D</i>	Czech Rep.	

Source: (OECD, 2014a)



**Many thanks for your  
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