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ECONOMIC AND SOCIAL COMMISSION FOR WESTERN ASIA

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Item 12 of the provisional agenda

POLICY ISSUES AFFECTING OPERATIONAL ACTIVITIES OF THE UNITED NATIONS SYSTEM FOR DEVELOPMENT:

1986 Triennial Review

Note by the Executive Secretary

#### OPERATIONAL ACTIVITIES FOR DEVELOPMENT

1. The Economic and Social Council and the General Assembly are to conduct a triennial policy review in 1986 of the operational activities of the United Nations system, within the framework of General Assembly resolution 38/171 of 19 December 1983 and 40/211 of 17 December 1985 (annex I and II). The Director-General for Development and International Economic Co-operation, in preparing his report for this purpose, is consulting organizations of the system on approach and content. He has in this connection requested the ESCWA secretariat to bring to the attention of the Commission paragraph 9 of General Assembly resolution 40/211, which reads as follows:

"Invites the governing bodies of the organizations of the United Nations system, where possible, to provide the Economic and Social Council at its second regular session of 1986 and the General Assembly at its forty-first session at the time of the 1986 comprehensive policy review of operational activities, their views on the system-wide policy issues affecting operational activities identified by the Assembly in its resolution 38/171 and in the present resolution, and also invites the organizations of the United Nations system to co-operate with the Director-General for Development and International Economic Co-operation in the preparation of his report for that review."

Commenting on his request, the Director-General points out:

"The intention of the Assembly is to provide Member States at the time of ECOSOC's and the General Assembly's triennial policy review of operational activities with as wide a range of views as possible on the main policy issues affecting the system's operational activities for development. The issues identified by the Assembly for particular attention will be found in paragraph 1 of resolution 40/211 and paragraph 32 of resolution 38/171."

- 2. The Commission is thus requested to express its views on the issues identified in the paragraphs referred to above, for submission directly to ECOSOC and the General Assembly. In presenting the request to the Commission at its thirteenth session, the ESCWA secretariat wishes to make the following comments, pertaining chiefly to the background of the present exercise as related to ESCWA:
  - (a) <u>General</u> [with reference to General Assembly resolution 40/211, paragraph 1(a)]

In its resolution 32/197 of 20 December 1977 the General Assembly endorsed the conclusions and recommendations of the Ad Hoc Committee on the Restructuring of the Economic and Social Sectors of the United Nations System. In those Conclusions and recommendations of the Ad Hoc Committee, contained in the annex to resolution 32/197, chapter IV thereof, entitled "Structures for regional and interregional co-operation", contains paragraphs 19 and 20 which read as follows:

- "19. The regional commissions should be enabled fully to play their role under the authority of the General Assembly and the Economic and Social Council as the main general economic and social development centres within the United Nations system for their respective regions, having due regard to the responsibilities of the specialized agencies and other United Nations bodies in specific sectoral fields and the co-ordinating role of the United Nations Development Programme in respect of technical co-operation activities.
- "20. Taking into account the special needs and conditions of their respective regions, they should exercise team leadership and responsibility for co-ordination and co-operation at the regional level. They may convene periodic meetings, as necessary, for the purpose of improving the co-ordination of the relevant economic and social activities of the United Nations system in their respective regions."

Eight years later, it cannot be claimed that these aims have been met in Western Asia. For ESCWA to play the role intended, considerable effort will be required from member States of the Commission and from the secretariat, as will co-operation from other organizations of the United Nations system. The secretariat is pursuing co-operation and co-ordination with other regional organizations wherever possible, and hopes to strengthen this process.

(b) <u>Decentralization</u> [in continued reference to General Assembly resolution 40/211, paragraph 1(a)]

Paragraph 23 of the above-mentioned <u>Conclusions and recommendations</u> deals with the operational role of the regional commissions as follows:

"Relations between regional commissions and the organizations of the United Nations system should be strengthened. Close co-operation with the United Nations Development Programme should be established and appropriate arrangements made to enable the regional commissions to participate actively in operational activities carried out through the United Nations system, including the preparation of intercountry programmes, as may be required, in their respective regions. Without prejudice to the special needs and conditions of each region, and taking into account the plans and priorities of the Governments concerned, the General Assembly and the Economic and Social Council should take measures to enable them to function expeditiously as executing agencies for intersectoral, subregional, regional and interregional projects and, in not fall within the purview of the which đo responsibilities of specialized agencies and other United Nations bodies, for other subregional, regional and interregional projects".

While the achievement of this objective is in progress, it is still in an early stage. Given the present background of reduced availability of funds and of a compelling need for efficiency system-wide, the aim would appear as relevant as ever. As the main general economic and social development centres, the regional commissions may also be able to contribute to greater economy of operation. The current financial climate may thus call for greater decentralization of operations to the regions. Given the size of technical

co-operation programmes in other regional commissions, an expansion of ESCWA operational activities would not be out of place. The Secretariat wishes to pursue such activities to the maximum of its capacity: that capacity needs to be increased. To build up the Commission, a sizable strengthening of the professional establishment of the secretariat's substantive divisions, through the recruitment or assignment of further expert staff, is required. As indicated under agenda item 6(b)(vii), the recruitment effort has not thus far led to the sought-for reinforcement of substantive capacity. Efforts to this end continue.

(c) <u>Participation of women in development</u> [with reference to General Assembly resolution 40/211, paragraph 1(f)]

For ESCWA projects in this field, reference is made to document E/ESCWA/13/9/Add.1 under agenda item 10 of the present Commission session.

(d) <u>Evaluation</u> [with reference to General Assembly resolution 40/211, paragraph 1(h)]

An enhancement of ESCWA capacity for operational delivery must be solidly based on a clear perception of the needs of countries of the region. The same perception is necessary if the Commission is to play its assigned role as the region's main general economic and social development centre within the United Nations system.

Perception will suffer if the information underlying it is incomplete. Comprehensive information regarding developments in the region is essential, particularly with respect to Governments' views of their countries' needs. The ESCWA work programme needs to be based on informed evaluation of all factors involved. During the present phase of reassessment and restructuring such evaluation is especially vital: Governments' assistance is indispensable in this regard. The current session of the Commission should provide a good occasion to feed the process of appraisal that is under way. It may help, moreover, in determining the means that Governments consider useful to facilitate exchange of information with the Commission's secretariat on a continuous basis: regular correspondence, meetings, missions, questionnaires, etc. It would be appreciated if Governments could consider the ways in which they could assist the secretariat to optimize its evaluation process.

Within the ESCWA secretariat, an extensive survey of operational capacity has been undertaken examining, <u>inter alia</u>, the possibility of a greater role in the development of technical co-operation projects. Such a role would be in line with the activities of regional commissions elsewhere. It is clear that the secretariat should only launch technical co-operation projects in substantive areas where it possesses the expertise and information required, on the basis of the confirmed priorities of Governments.

## (e) National recruitment and procurement

With reference to General Assembly resolution 38/171, paragraph 32(a), ESCWA strongly favours the policy of engaging national experts and personnel on technical co-operation projects. Not only can this enhance country capability as the staff involved gain in international experience: they may

also possess superior qualifications for the job. Furthermore, in addition to their technical knowledge, the national experts' understanding of local conditions may be highly beneficial to a project. In this connection, while there may be a shortage of qualified professionals in the least developed countries and a limited number of available professionals elsewhere, the reservoir of expertise that now exists, particularly in the countries of the region with diversified economies, is worthy of note.

ESCWA also advocates procurement of material, equipment and services from local or regional sources whenever possible and appropriate, and practises this as a matter of policy.

# (f) Technical co-operation among developing countries

With reference to General Assembly resolution 38/171, paragraph 32(b), reference is made to document E/ESCWA/13/10 under agenda item 11 of the present Commission session.

#### Annex I

## GENERAL ASSEMBLY RESOLUTION 38/171

# Comprehensive policy review of operational activities for development

The General Assembly,

Recalling its resolutions 3201 (S-VI) and 3202 (S-VI) of 1 May 1974, containing the Declaration and the Programme of Action on the Establishment of a New International Economic Order, 3281 (XXIX) of 12 December 1974, containing the Charter of Economic Rights and Duties of States, and 3362 (S-VII) of 16 September 1975 on development and international economic co-operation,

Recalling also its resolution 35/56 of 5 December 1980, the annex to which contains the International Development Strategy for the Third United Nations Development Decade,

Recalling further its resolutions 2688 (XXV) of 11 December 1970 on the capacity of the United Nations development system and 3405 (XXX) of 28 November 1975 on new dimensions in technical co-operation,

Reiterating its resolutions 32/197 of 20 December 1977, 33/201 of 29 January 1979 and 35/81 of 5 December 1980 on a comprehensive policy review of operational activities for development, and 36/199 of 17 December 1981 and 37/226 of 20 December 1982 on operational activities for development of the United Nations system,

Reaffirming the exclusive responsibility of the Government of the recipient country in formulating its national development plan, priorities and objectives, as set out in the consensus contained in the annex to General Assembly resolution 2688 (XXV), and emphasizing that the integration of the operational activities of the United Nations system with national programmes would enhance the impact and relevance of those activities,

Emphasizing the importance that developing countries, through their actions, including increased financial contributions, have attached to the operational activities of the United Nations system, in recognition of the role of those activities in their overall economic development,

Expressing its deep concern about the increasing elements of bilateralism in multilateral economic co-operation and the increased channelling of tied resources through multilateral programmes,

<u>Concerned</u> at the increasingly high cost of experts and consultants and the financial effect on the programmes and projects being implemented, and convinced of the need, as far as possible, to use the services of national experts and consultants and to implement programmes and projects in a cost-effective manner,

Aware that a substantial part of world resources, material as well as human, continues to be diverted to armaments, with detrimental effect on international security and on efforts to achieve the new international economic order, including the operational activities for development of the United Nations system,

<sup>129/</sup> See General Assembly resolution 37/250.

<sup>130/</sup> See A/38/3 (Part II and Corr.1), paras. 61-64. To be issued as Official Records of the General Assembly, Thirty-eighth Session, Supplement No. 3 (A/38/3/Rev.1).

<sup>131/</sup> See E/1983/68 and Add.1-3; E/1983/89.

<sup>132/</sup>A/C.2/38/L.6.

Reaffirming that one primary objective of operational activities for development of the United Nations system is to promote the economic self-reliance of developing countries,

Having examined the report of the Director-General for Development and International Economic Co-operation for 1983, on the comprehensive policy review of operational activities for development of the United Nations system,  $\frac{133}{}$ 

- 1. Takes note with appreciation of the report of the Director-General for Development and International Economic Co-operation on the comprehensive policy review of operational activities for development of the United Nations system;
- 2. Reaffirms the important contribution that operational activities of the United Nations system make to the development of developing countries and urges the relevant organs, organizations and bodies of the United Nations system to continue to attach priority to operational activities in their plans and programmes;
- 3. Notes that, although the outcome of the 1983 United Nations Pledging Conference for Development Activities reflected a positive trend, the overall level of resources remains unsatisfactory, falling short, in many cases, of the various types of targets set by the relevant intergovernmental bodies, thus hampering the ability of the system to respond to the growing needs of developing countries;
- 4. Strongly reiterates the need for a substantial and real increase in the flow of resources for operational activities on an increasingly predictable, continuous and assured basis, so as to enable the organizations of the system to maintain and, where possible, increase the level of their operational programmes and, in that context, strongly urges all countries, particularly developed countries, whose overall performance is not commensurate with their capacities, to increase rapidly and substantially their voluntary contributions for operational activities for development, taking into account the targets that have been set by relevant intergovernmental bodies;
- 5. Reaffirms that the operational activities of the United Nations system should be in accordance with the national plans, priorities and objectives of the recipient countries in order to enhance their impact and relevance to the national development process of those countries;
- 6. <u>Invites</u> the World Bank group to continue to carry out its country activities in accordance with the national plans and priorities of recipient countries, in order to promote the economic self-reliance of developing countries;
- 7. Emphasizes the need to maintain the multilateral character of the operational activities of the United Nations system and urges all Governments to enhance their commitment in this regard;
- 8. Calls upon all Governments, in the interest of preserving the multilateral principles of the system, to refrain from the practice of the tying of aid for operational activities of the United Nations system to procurement of goods and services from the donor countries, restricting it to those funds that have a mandate to accept it on an experimental basis;
- 9. <u>Invites</u> the organs, organizations and bodies of the United Nations system dealing with the flows of concessional resources to developing countries to pay greater attention, in their reviews of these issues, to the funding needs of the United Nations funds and programmes in support of the development plans formulated by the recipient Governments;

<sup>133/</sup> A/38/258-E/1983/82 and Add.1 and Add.1/Corr.1, annex.

- 10. <u>Urges</u> the international community to provide a substantial increase in financial resources to United Nations funds and programmes engaged in operational activities in order to enhance their contributions to the implementation of the Substantial New Programme of Action for the 1980s for the Least Developed Countries, <u>134</u>/ bearing in mind the need of those countries for official development assistance from multilateral sources;
- 11. <u>Urges</u> all Governments concerned to conclude negotiations regarding the seventh replenishment of the International Development Association, with a view to ensuring an appropriate increase in resources, and calls for those negotiations to be completed as soon as possible so that the seventh replenishment may become effective in July 1984;
- 12. <u>Urges</u> all Governments concerned to strengthen the International Fund for Agricultural Development, particularly by releasing their contributions according to agreed schedules and responding positively during the negotiations regarding the second replenishment;
- 13. Welcomes the progress made towards the attainment of the 1983-1984 target for voluntary contributions to the World Food Programme and urges Governments to make every effort to ensure the full attainment of that target, as well as the proposed 1985-1986 target;  $\underline{135}/$
- 14. Takes note of the recommendations made in section III of the report of the Director-General for Development and International Economic Co-operation, 136/designed to enhance the responsiveness of operational activities to the needs and requirements of all developing countries in accordance with their objectives and priorities, as formulated in their national development plans and programmes, and their efforts to promote greater economic and technical co-operation among themselves;
- 15. <u>Invites</u> all organs, organizations and bodies of the United Nations system engaged in operational activities for development, with a view to achieving, <u>inter alia</u>, higher cost effectiveness, to make greater use of the capacities of developing countries by:
  - (a) Engaging national experts and personnel;
- (b) Utilizing local or regional sources for procurement of material, equipment and services;
- 16. Decides that the guidelines on procurement to be issued pursuant to paragraph 7 of decision 81/28 and section II, paragraph 2, of decision 82/34 of 18 June 1982 of the Governing Council of the United Nations Development Programme 137/ should govern the procurement activities of organs and bodies under the authority of the General Assembly in their execution of projects financed by the Programme;
- 17. Welcomes decision 82/8 of 18 June 1982 of the Governing Council of the United Nations Development Programme, 138/ designed to promote government execution of projects funded by the Programme, the support cost savings that could result therefrom becoming available for programmes and plans, on the basis of the illustrative indicative planning figure;

Report of the United Nations Conference on the Least Developed Countries, Paris, 1-14 September 1981, United Nations publication, Sales No. E.82.I.8), part one, sect. A.

<sup>135/</sup> See General Assembly resolution 38/176 of 19 December 1983.

<sup>136/</sup> A/38/258-E/1983/82, annex.

<sup>137/</sup> See Official Records of the Economic and Social Council, 1982, Supplement No. 6 (E/1982/16/Rev.1), annex I.

<sup>138/</sup> Ibid.

- 18. Reiterates the set of principles which, in the programming of the resources at the disposal of the different organizations of the United Nations system, should be uniformly applied; those principles, embodied in the consensus of 1970 139/ and decision 80/30 of 26 June 1980 of the Governing Council of the United Nations Development Programme, 140/ include, inter alia, the following:
  - (a) Equity, particularly in the distribution of resources among developing countries;
- (b) Assistance to be provided only in response to the express needs of the recipient countries:
- (c) Assistance to be integrated with the overall development objectives and priorities of the country concerned;
- (d) Programming to be seen as an integrated process, of which the different phases, such as programming, project formulation, assessment, approval, evaluation and so on, constitute integral parts;
- 19. Emphasizes the important role of the United Nations system in assisting developing countries, upon request, in developing their evaluation capacity, and requests the Secretary-General in consultation with the organs, organizations and bodies of the system, to elaborate, in the light of the conclusions and recommendations of the Joint Inspection Unit contained in its report, 141/ proposals to promote the evaluation capacity of recipient Governments:
- 20. Recognizes that, concerning operational activities for development of the United Nations system, evaluation is an important part of the programming process in order to achieve a rational and optimal utilization of the overall resources available;
- 21. Reaffirms and urges full application of the general guidelines embodied in the new dimensions in technical co-operation adopted by the Governing Council in 1975; 142/
- 22. Recommends improved coherence of action and co-ordination of the operational systems at the country level, under the overall responsibility of the resident co-ordinator and in consultation with the Government's concerned, in order to cut down expenses on administrative and support costs, minimize waste through avoidance of duplication of work and facilitate the task of the host country in co-ordinating external assistance, and considers that further efforts should be undertaken in this regard;
- 23. Invites the Administrator of the United Nations Development Programme and the President of the World Bank, as well as the heads of regional development banks, to examine further possibilities of co-operation between the Programme and those institutions regarding the complementarity of their respective technical co-operation programmes, in order to enhance the implementation of the present resolution and, in so doing, ensure greater utilization of the facilities available in the various organizations of the United Nations system regarding projects financed by those funding agencies, and requests the Administrator to report thereon to the Governing Council of the United Nations Development Programme;
- 24. Urges the relevant organs, organizations and bodies of the United Nations system to increase their support for the process of technical co-operation among developing countries by orienting their programmes and projects, as appropriate, towards strengthening such co-operation:
- 25. Urges the Secretary-General and the executive heads of organs, organizations and bodies of the United Nations system, bearing in mind the need to maintain an appropriate level of support functions, to seek to minimize administrative and other support costs without affecting the field programmes and the network of United Nations Development Programme offices in developing countries, with a view to increasing the proportion of resources available to improve programme delivery to developing countries;

<sup>139/</sup> General Assembly resolution 2688 (XXV), annex.

<sup>140/</sup> Official Records of the Economic and Social Council, 1980, Supplement No. 12 (E/1980/42/Rev.1), chap. XI.

<sup>141/</sup> A/38/333 and Add.1.

<sup>142/</sup> General Assembly resolution 3405 (XXX), annex.

- 26. Requests the organs, organizations and bodies of the United Nations system receiving resources of an extrabudgetary nature to include information on those resources and their utilization in their budgets and reports and to make that information available to the Governments concerned and to the resident co-ordinator in the recipient country;
- 27. Recommends that, in accordance with resolution 32/197, due consideration should be given to the technical expertise of the Department of Technical Co-operation for Development for its designation as an executing agency for the implementation of projects within is mandate, as well as its role in the execution of technical co-operation activities of the United Nations system, in order to reaffirm the role of the Department within the existing technical and administrative structures and to avoid duplication and accomplish economies of scale:
- 28. Urges all organs, organizations and bodies of the United Nations system, in the light of the recommendations contained in section V of the report of the Director-General for Development and International Economic Co-operation, 143/ to take the necessary steps to ensure the harmonization of administrative, financial, personnel, planning and procurement procedures, and requests the Director-General for Development and International Economic Co-operation to report annually on specific action taken;
- 29. Reiterates the importance of the co-ordination of multilateral development assistance at the field level, and requests the Director-General while preparing his next report on operational activities, to pay particular attention to the need for improved coherence of action and effective integration at the country level, in accordance with section V of the annex to resolution 32/197 and paragraph 11 of resolution 35/81, and to the role of resident co-ordinators in the co-ordination of operational activities of the United Nations system:
- 30. Requests the Joint Inspection Unit to study in depth the structure of the field representation of the organs and organizations of the United Nations system, particularly with regard to the tasks allotted to the resident co-ordinators;
- 31. Requests the Director-General to include in his annual report to the General Assembly at its thirty-ninth session:
- (a) An examination of the extent and implications of the continuation of the practice of contributions being provided to organizations with conditions attached to their use, taking into account the information to be provided by the heads of the relevant organs, organizations and bodies;
- $(\underline{b})$  An in-depth analysis of the subject mentioned in paragraph 22 above concerning improved coherence of action and co-ordination of the operational systems at the country level:
- $(\underline{c})$  A comparative analysis of the relationship between programme delivery and administrative costs pertaining to operational activities for development executed by the organs, organizations and bodies of the United Nations system, as well as an assessment of agency support costs;
- 32. Requests the Director-General to include in his report for the 1986 comprehensive policy review:
- (a) A study, with supporting data, on the progress achieved with respect to the issues identified in paragraph 15 above;
- $(\underline{b})$  A system-wide review of the activities identified in paragraph 24 above relating to technical co-operation among developing countries as carried out by different organizations, with particular reference to the approaches and methods devised and followed, the kind of activities undertaken by them and the institutional arrangements for them;
- 33. Requests the Secretary-General, for the purpose of the 1986 comprehensive policy review, as part of the continuous review by the General Assembly, to entrust the Director-General with the preparation of a report on policy issues pertaining to operational activities for development undertaken by the United Nations system, taking into account the views and comments of delegations at the second regular session of 1983 of the Economic and Social Council and at the thirty-eighth session of the General Assembly, for submission to the Assembly at its forty-first session through the Council at its second regular session of 1986;
- 34. Strongly reiterates its desire for a coherent and co-ordinated United Nations system in the field of operational activities for development and, in that context, requests the Director-General to continue to provide effective leadership in the co-ordination of the various components of the United Nations system in that field and in exercising overall co-ordination within the system, as set forth in resolution 32/197, and requests all organs, organizations and bodies to co-operate fully with the Director-General.

#### Annex II.

### GENERAL ASSEMBLY RESOLUTION 40/211

#### Operational activities for development

The General Assembly.

Reaffirming the validity of its resolution 38/171 of 19 December 1983 on the comprehensive policy review of operational activities for development,

<u>Reaffirming also</u> its resolution 39/220 of 18 December 1984 on financing of operational activities for development, as well as its resolution 32/197 of 20 December 1977 on the restructuring of the economic and social sectors of the United Nations,

Reaffirming its resolutions 2688 (XXV) of 11 December 1970 on the capacity of the United Nations development system and 3405 (XXX) of 28 November 1975 on new dimensions in technical co-operation,

Reaffirming the exclusive responsibility of the Government of the recipient country in formulating its national development plan, priorities and objectives, as set out in the consensus contained in the annex to General Assembly resolution 2688 (XXV), and emphasizing that the integration of the operational activities of the United Nations system with national programmes would enhance the impact and relevance of those activities,

Reaffirming the responsibility of developing countries to co-ordinate development co-operation, including the determination of local co-ordination arrangements,

Reaffirming also the responsibilities of the resident co-ordinator on behalf of the United Nations system with respect to co-ordination of operational activities carried out by the United Nations system at the country level in accordance with her/his mandate,

<u>Reaffirming</u> the important contribution of operational activities for development of the United Nations system in support of the overall economic and social development of developing countries.

Reiterating its desire for a coherent and co-ordinated United Nations system in the field of operational activities for development and for effective leadership by the Director-General for Development and International Economic Co-operation in the co-ordination of the various components of the United Nations system and in exercising overall co-ordination within the United Nations system, as set forth in resolution 32/197, as well as its call for full co-operation with the Director-General by all organs, organizations and bodies of the United Nations system,

Noting the steps being taken by the United Nations Development Programme, the United Nations Fund for Population Activities, the United Nations Children's Fund and the World Food Programme, through the joint consultative group on policy, to enhance their collaboration in programming and implementation,

<u>Welcoming</u> the decisions of the governing bodies of the relevant United Nations organizations to strengthen their efforts in response to the emergency situation in Africa and welcoming the co-ordinated response of the United Nations organizations in support of relief operations in Africa and the co-ordination of such assistance through the United Nations Office of Emergency Operations for Africa and the related arrangements at the country level,

Recognizing in this regard the need for additional financial resources to meet the urgent development needs of African countries.

Emphasizing the need for a significant, continuous and real increase in resources for operational activities to meet the growing requirements for development of the developing countries, in particular the least developed countries,

Expressing its appreciation to those Governments, of both developed and developing countries, that, at the 1985 United Nations Pledging Conference for Development Activities, announced increased contributions for operational activities for development for the year 1986 and to those Governments that have consistently maintained their contributions at a high level.

<u>Having examined</u> the report of the Director-General for Development and International Economic Co-operation on operational activities for development of the United Nations system, 182/

- 1. Requests the Director-General for Development and International Economic Co-operation, within a general framework of broad objectives of operational activities in accordance with resolution 32/197, to include the following in his report for the 1986 comprehensive policy review, in addition to its requests contained in resolution 38/171 and the issues identified in paragraph 3 of the annual report of the Director-General for 1985 183/ and to make recommendations, as appropriate, thereon:
- (a) Measures to strengthen the existing mechanisms within the United Nations system, with a view to furthering the coherence and co-ordination of operational activities;
- $(\underline{b})$  An analysis of the relationship between the increasing responsibilities of the United Nations Development Programme in the area of co-ordination and its essential role in the provision of technical co-operation;
- (c) An analysis of changing requirements for technical co-operation through multilateral channels and the responsiveness of the United Nations system to them;
  - (d) Further analysis of programme delivery and administrative and support costs;
  - $(\underline{e})$  Developments regarding joint technical co-operation needs assessments;
- $(\underline{f})$  Steps taken by United Nations organizations engaged in operational activities to promote the participation of women in development;
- (g) An analysis of the response of the United Nations system in assisting developing countries in the strengthening of their co-ordination capacity;
  - $(\underline{h})$  Actions taken to increase programme effectiveness through, inter alia, evaluation;
- (i) Bfforts undertaken to expand the geographical distribution of the sources of supply, including in underutilized donor and developing countries, for the operational activities of the system;
- 2. <u>Emphasizes</u> the importance of the round-table country review process and other mechanisms for co-ordination at the country level in facilitating the effective implementation of the development programmes in the countries concerned;
- 3. <u>Takes note</u> of the report of the Governing Council of the United Nations Development Programme for the year 1985 and the decisions contained therein; <u>184</u>/

<sup>182/</sup> A/40/698 and Corr.1, annex.

<sup>183/</sup> Ibid.

<sup>184/</sup> Official Records of the Economic and Social Council, 1985, Supplement No. 11 (E/1985/32 and Corr.1), annex I.

- 4. Reaffirms the central funding role of the United Nations Development Programme in the field of technical co-operation for development;
- 5. <u>Calls upon</u> all States to make every effort to attain the planned funding levels for operational activities for development by the various organizations of the United Nations system and also urges the successful completion of the current negotiations on the replenishment of the International Fund for Agricultural Development to enable it to maintain its effective contribution to agricultural and food development and the early consideration and completion of the eighth replenishment of the International Development Association at an adequate level;
- 6. Expresses its deep concern about on the shortfall of resources of the United Nations Fund for Population Activities and the impact on its ability to carry out its planned programmes and urges all countries to continue and increase their support for the Fund;
- 7. Requests the Director-General to report on the results of the efforts to increase collaboration between the Department of Technical Co-operation for Development and the United Nations Development Programme;
- 8. Requests the Economic and Social Council, in discharging its responsibilities as defined in the annex to General Assembly resolution 32/197 to assist the Assembly in establishing overall strategies, policies and priorities for the system as a whole in respect of operational activities, to formulate suggestions and recommendations at the time of its consideration of the 1986 comprehensive policy review;
- 9. <u>Invites</u> the governing bodies of the organizations of the United Nations system, where possible, to provide the Roonomic and Social Council at its second regular session of 1986 and the General Assembly at its forty-first session at the time of the 1986 comprehensive policy review of operational activities, their views on the system-wide policy issues affecting operational activities identified by the Assembly in its resolution 38/171 and in the present resolution, and also invites the organizations of the United Nations system to co-operate with the Director-General for Development and International Economic Co-operation in the preparation of his report for that review.